

CAPITAL IMPROVEMENTS

FY 2008 CAPITAL IMPROVEMENT PROGRAM

The Capital Improvement Program (CIP) for FY 2008 represents a \$144.1 million investment of public funds in infrastructure and public facilities. The project mix has changed from prior years to 41.1% of the funding being provided on the pay-as-you-go basis versus 47% in FY 2007. The major projects in this year's budget are Aspen Place at Sawmill, Aquaplex, Fire Stations, Rio De Flag project, Business Incubator, and Wildcat Plant Upgrades. This year's capital improvement program is funded 49.6% through debt financing including the Water and Wastewater projects, Aquaplex and Fire Stations authorized by voters in May 2004. The grant funding of 9.3% is primarily for airport expansion, beautification, the Business Incubator.

In May 2004 voters approved 10 bond projects totaling \$155.2 million. These projects will be phased in over a 10-year period and budgeted on a cash flow basis.

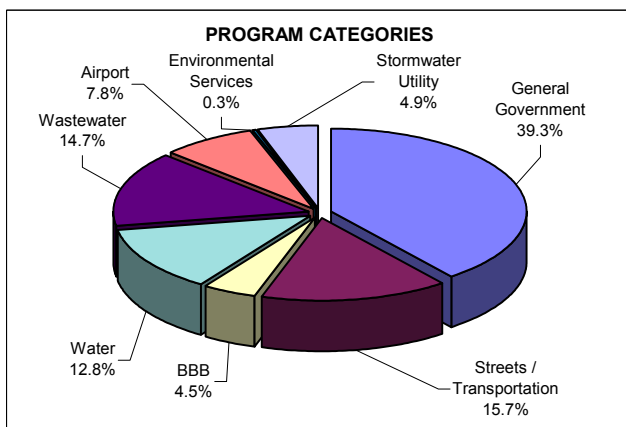
Expenditure totals may be shown as inflated or non-inflated costs depending on whether the scope of work or funding amount is the determining factor.

The Five-Year Capital Improvement Plan (multi-year, long-range study of construction and/or acquisition of high cost items with an extended useful life) is prepared separately from the Annual Budget and Financial Plan. The latest version of this plan can be found on the city website under Finance and Budget.

The following pages provided listing of the Capital Improvement projects along with a map to show the location of the improvements. The City Geographic Information System program provided the maps.

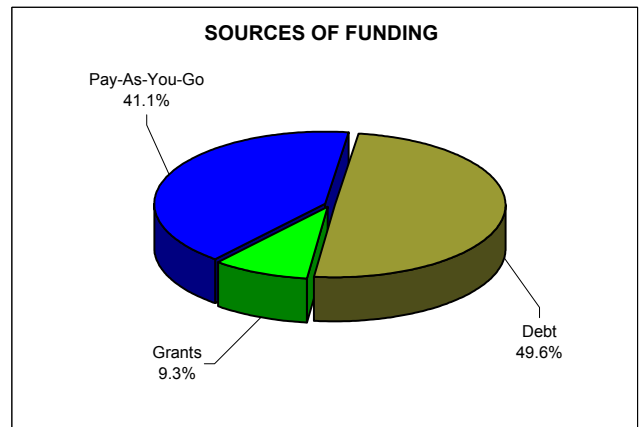
Funded projects in the five-year Capital Improvement Program fall into the following eight broad categories:

General Government	39.3%	\$ 56,720,549
Streets / Transportation	15.7%	22,581,744
BBB	4.5%	6,466,454
Water	12.8%	18,509,336
Wastewater	14.7%	21,233,309
Airport	7.8%	11,206,518
Environmental Services	0.3%	371,164
Stormwater Utility	4.9%	7,065,068
	<u>100.0%</u>	<u>\$ 144,154,142</u>



Sources of funding are categorized in three categories as shown below:

Pay-As-You-Go	41.1%	\$ 59,238,260
Debt	49.6%	71,514,686
Grants	9.3%	13,401,196
	<u>100.0%</u>	<u>\$ 144,154,142</u>



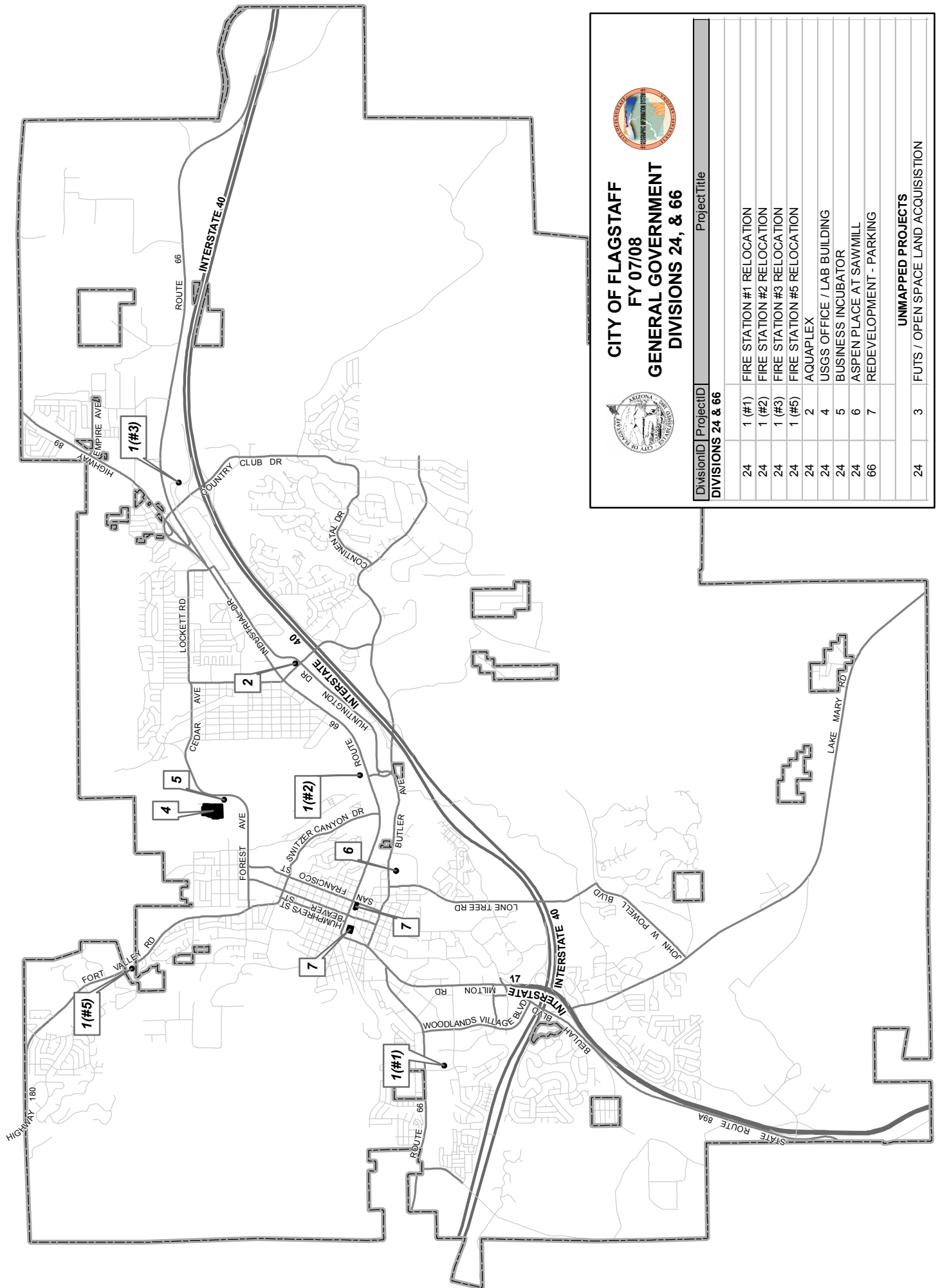
SCHEDULE OF CAPITAL IMPROVEMENTS - FISCAL YEAR 2007-2008

GENERAL GOVERNMENT
APPROPRIATIONS

	DIV	PROJECT	CARRYOVER FY 2007	BUDGET FY 2008
1	24	FIRE STATIONS	5,035,857	6,369,250
2	24	AQUAPLEX	5,090,819	13,296,908
3	24	FUTS / OPEN SPACE LAND ACQUISITION	1,360,225	1,360,225
4	24	USGS OFFICE / LAB BUILDING	580,600	580,600
5	24	BUSINESS INCUBATOR	3,145,920	3,802,287
6	24	ASPEN PLACE AT SAWMILL	-	30,111,279
7	66	REDEVELOPMENT - PARKING	1,200,000	1,200,000
		TOTAL GENERAL GOVERNMENT	<u>\$ 16,413,421</u>	<u>\$ 56,720,549</u>

SOURCES OF FUNDING

	DIV	PROJECT	GENERAL FUND	BONDS	GRANTS	OTHER	TOTAL
1	24	FIRE STATIONS		6,369,250			6,369,250
2	24	AQUAPLEX		13,296,908			13,296,908
3	24	FUTS / OPEN SPACE LAND ACQUISITION		1,360,225			1,360,225
4	24	USGS OFFICE / LAB BUILDING		580,600			580,600
5	24	BUSINESS INCUBATOR		1,225,903	2,576,384		3,802,287
6	24	ASPEN PLACE AT SAWMILL		20,000,000		10,111,279	30,111,279
7	66	REDEVELOPMENT - PARKING	1,200,000				1,200,000
		TOTAL GENERAL GOVERNMENT	<u>\$ 1,200,000</u>	<u>42,832,886</u>	<u>2,576,384</u>	<u>10,111,279</u>	<u>56,720,549</u>



CITY OF FLAGSTAFF
FY 07/08
GENERAL GOVERNMENT
DIVISIONS 24, & 66



DivisionID	ProjectID	ProjectTitle
DIVISIONS 24 & 66		
24	1 (#1)	FIRE STATION #1 RELOCATION
24	1 (#2)	FIRE STATION #2 RELOCATION
24	1 (#3)	FIRE STATION #3 RELOCATION
24	1 (#5)	FIRE STATION #5 RELOCATION
24	2	AQUAPLEX
24	4	USGS OFFICE / LAB BUILDING
24	5	BUSINESS INCUBATOR
24	6	ASPEN PLACE AT SAWMILL
66	7	REDEVELOPMENT - PARKING
UNMAPPED PROJECTS		
24	3	FUTS / OPEN SPACE LAND ACQUISITION

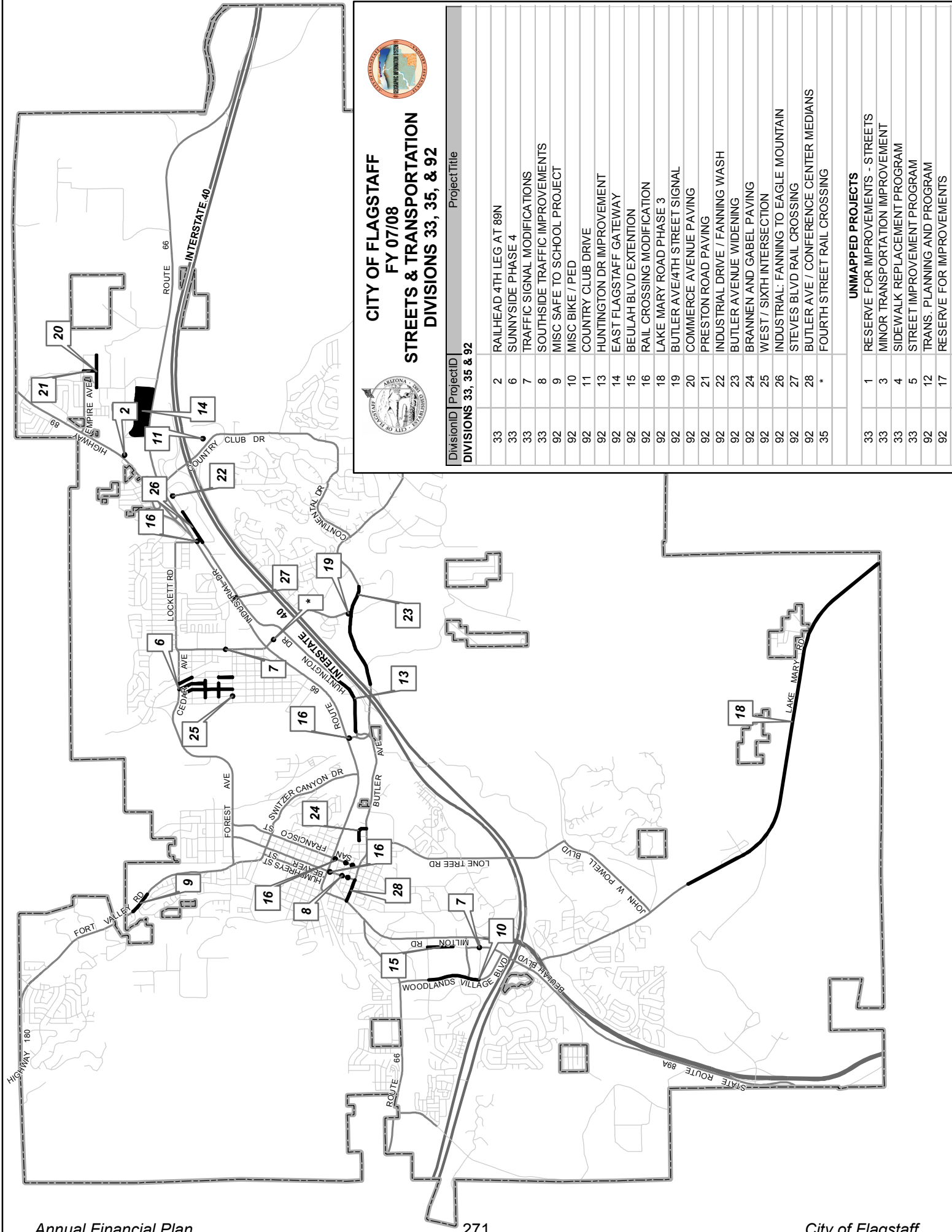
SCHEDULE OF CAPITAL IMPROVEMENTS - FISCAL YEAR 2007-2008

STREETS/TRANSPORTATION
APPROPRIATIONS

	DIV	PROJECT	CARRYOVER FY 2007	BUDGET FY 2008
1	33	RESERVE FOR IMPROVEMENTS	-	50,000
2	33	RAILHEAD 4TH LEG AT 89N	457,603	519,000
3	33	MINOR TRANSPORTATION IMPROVEMENT	-	50,000
4	33	SIDEWALK REPLACEMENT PROGRAM	-	15,000
5	33	STREET IMPROVEMENT PROGRAM	749,125	2,854,265
6	33	SUNNYSIDE PHASE 4	989,457	1,835,837
7	33	TRAFFIC SIGNAL MODIFICATION	56,540	153,000
8	33	SOUTHSIDE TRAFFIC IMP	169,815	355,000
9	35	FOURTH STREET RAIL CROSSING	-	430,000
10	92	MISC SAFE TO SCHOOL PROJECT	61,705	177,432
11	92	MISC BIKE / PED	343,440	402,666
12	92	COUNTRY CLUB DRIVE	27,159	55,155
13	92	TRANS. PLANNING AND PROGRAM	52,175	325,594
14	92	HUNTINGTON DR IMPROVEMENT	1,442,388	2,385,000
15	92	EAST FLAGSTAFF GATEWAY	6,094,078	7,717,658
16	92	BEULAH BLVD EXTENSION	-	554,520
17	92	DOWNTOWN RAIL CROSSING MODIFICATION	559,670	863,311
18	92	RESERVE FOR IMPROVEMENTS	-	25,000
19	92	LAKE MARY ROAD PHASE 3	32,038	71,141
20	92	BUTLER AVE/4TH STREET SIGNAL	-	23,482
21	92	COMMERCE AVENUE PAVING	274,376	289,500
22	92	PRESTON ROAD PAVING	95,268	102,000
23	92	INDUSTRIAL DRIVE/FANNING WASH	225,000	225,000
24	92	BUTLER AVENUE WIDENING	293,360	293,360
25	92	BRANNEN AND GABEL PAVING	47,009	298,500
26	92	WEST/SIXTH INTERSECTION	61,286	645,000
27	92	INDUSTRIAL: FANNING TO EAGLE MOUNTAIN	663,233	1,344,823
28	92	STEVES BLVD RAIL CROSSING	-	160,000
29	92	BUTLER AVE/CONFERENCE CENTER MEDIANS	-	360,500
		TOTAL STREETS AND TRANSPORTATION	\$ 12,694,725	22,581,744

SOURCES OF FUNDING

	DIV	PROJECT	HURF	TRANS- PORTATION	GRANTS	BONDS	OTHER	TOTAL
1	33	RESERVE FOR IMPROVEMENTS	50,000					50,000
2	33	RAILHEAD 4TH LEG AT 89N	519,000					519,000
3	33	MINOR TRANSPORTATION IMPROVEMENT	50,000					50,000
4	33	SIDEWALK REPLACEMENT PROGRAM	15,000					15,000
5	33	STREET IMPROVEMENT PROGRAM	2,854,265					2,854,265
6	33	SUNNYSIDE PHASE 4	1,835,837					1,835,837
7	33	TRAFFIC SIGNAL MODIFICATION	153,000					153,000
8	33	SOUTHSIDE TRAFFIC IMP	355,000					355,000
9	35	FOURTH STREET RAIL CROSSING		430,000				430,000
10	92	MISC SAFE TO SCHOOL PROJECT		177,432				177,432
11	92	MISC BIKE / PED		402,666				402,666
12	92	COUNTRY CLUB DRIVE		55,155				55,155
13	92	TRANS. PLANNING AND PROGRAM		325,594				325,594
14	92	HUNTINGTON DR IMPROVEMENT		2,385,000				2,385,000
15	92	EAST FLAGSTAFF GATEWAY		7,717,658				7,717,658
16	92	BEULAH BLVD EXTENSION		554,520				554,520
17	92	DOWNTOWN RAIL CROSSING MODIFICATION		863,311				863,311
18	92	RESERVE FOR IMPROVEMENTS		25,000				25,000
19	92	LAKE MARY ROAD PHASE 3		71,141				71,141
20	92	BUTLER AVE/4TH STREET SIGNAL		23,482				23,482
21	92	COMMERCE AVENUE PAVING		289,500				289,500
22	92	PRESTON ROAD PAVING		102,000				102,000
23	92	INDUSTRIAL DRIVE/FANNING WASH		225,000				225,000
24	92	BUTLER AVENUE WIDENING		293,360				293,360
25	92	BRANNEN AND GABEL PAVING		298,500				298,500
26	92	WEST/SIXTH INTERSECTION		645,000				645,000
27	92	INDUSTRIAL: FANNING TO EAGLE MOUNTAIN		1,344,823				1,344,823
28	92	STEVES BLVD RAIL CROSSING		160,000				160,000
29	92	BUTLER AVE/CONFERENCE CENTER MEDIANS		360,500				360,500
		TOTAL STREETS AND TRANSPORTATION	5,832,102	16,749,642	-	-	-	22,581,744



SCHEDULE OF CAPITAL IMPROVEMENTS - FISCAL YEAR 2007-2008

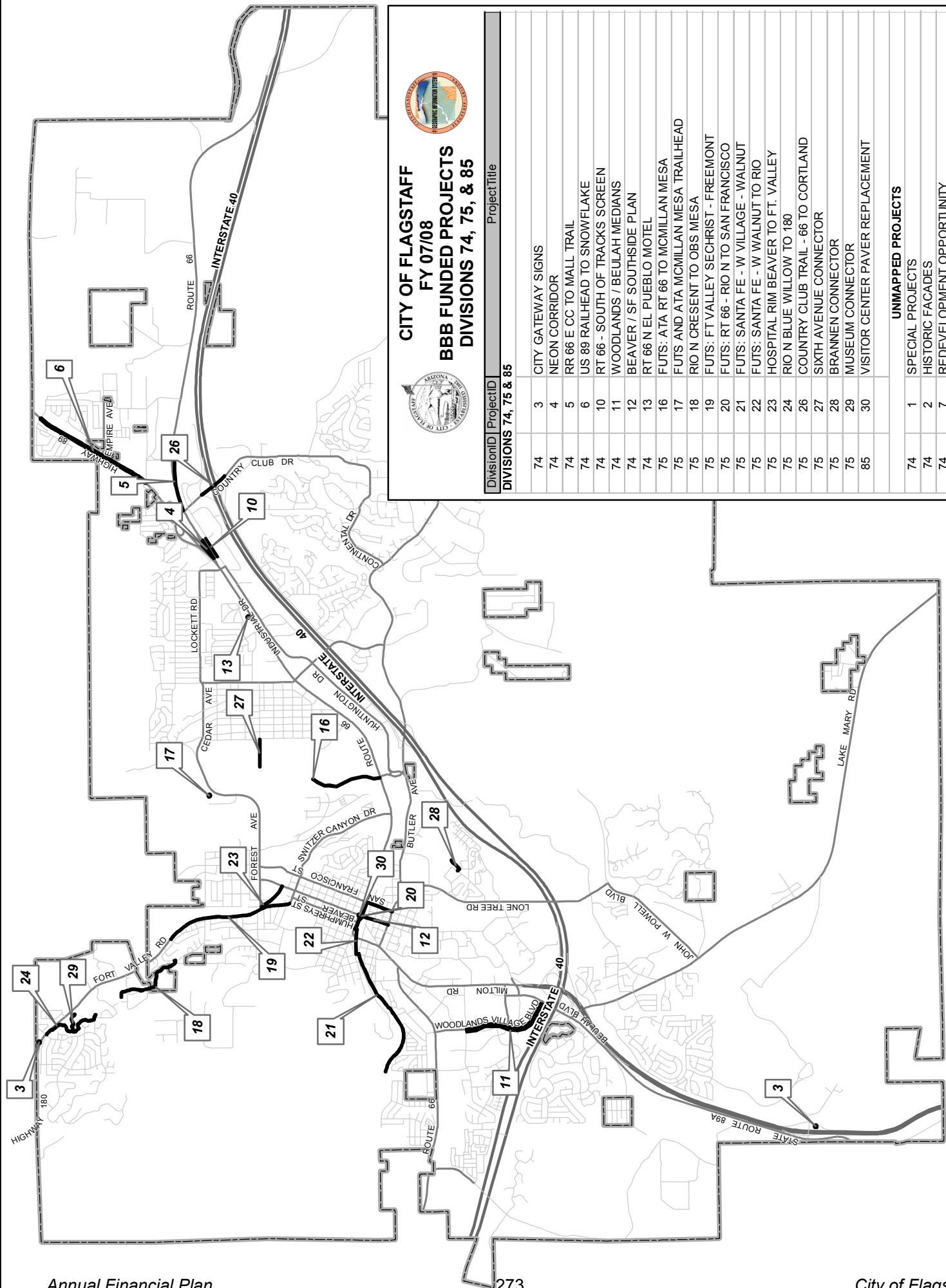
BBB

APPROPRIATIONS

	DIV	PROJECT	CARRYOVER	BUDGET
			FY 2007	FY 2008
1	74	SPECIAL PROJECTS	-	50,000
2	74	HISTORIC FACADES	98,650	148,650
3	74	CITY GATEWAY SIGNS	80,000	80,000
4	74	NEON CORRIDOR	60,000	210,000
5	74	RR 66 E CC TO MALL TRAIL	-	507,866
6	74	US 89 RAILHEAD TO SNOWFLAKE	1,030,935	1,030,935
7	74	REDEVELOPMENT OPPORTUNITY	100,000	150,000
10	74	RT 66 - SOUTH OF TRACKS SCREEN	-	100,000
11	74	WOODLANDS / BEULAH MEDIANS	-	150,000
12	74	BEAVER / SF SOUTHSIDE PLAN	-	150,000
13	74	RT 66 N EL PUEBLO MOTEL	-	75,000
14	75	SPECIAL PROJECTS	-	50,000
15	75	SIGNAGE PROGRAM	335,488	662,754
16	75	ATA RT 66 TO MCMILLAN MESA	150,000	150,000
17	75	FUTS AND ATA MCMILLIAN MESA TRAILHEAD	50,000	50,000
18	75	RIO N CRESCENT TO OBS MESA	150,797	202,611
19	75	FUTS FT VALLEY SECHRIST - FREEMONT	9,094	9,094
20	75	RT 66 - RIO N TO SAN FRANCISCO	551,261	617,978
21	75	SANTA FE - W VILLAGE - WALNUT	300,000	300,000
22	75	SANTA FE W - WALNUT TO RIO	300,000	300,000
23	75	HOSPITAL RIM BEAVER TO FT.	-	100,000
24	75	RIO N BLUE WILLOW TO 180	304,542	608,775
26	75	COUNTRY CLUB TRAIL - 66 TO CORTLAND	-	270,385
27	75	SIXTH AVENUE CONNECTOR	-	258,920
28	75	BRANNEN CONNECTOR	-	36,850
29	75	MUSEUM CONNECTOR	-	55,000
30	85	VISITOR CENTER PAVER REPLACEMENT	141,636	141,636
TOTAL BBB			<u>\$ 3,662,403</u>	<u>6,466,454</u>

SOURCES OF FUNDING

	DIV	PROJECT	BBB	TRANS-	GRANTS	OTHER	TOTAL
				PORTATION			
1	74	SPECIAL PROJECTS	50,000				50,000
2	74	HISTORIC FACADES	148,650				148,650
3	74	CITY GATEWAY SIGNS	80,000				80,000
4	74	NEON CORRIDOR	210,000				210,000
5	74	RR 66 E CC TO MALL TRAIL	507,866				507,866
6	74	US 89 RAILHEAD TO SNOWFLAKE	206,141	324,794	500,000		1,030,935
7	74	REDEVELOPMENT OPPORTUNITY	150,000				150,000
10	74	RT 66 - SOUTH OF TRACKS SCREEN	100,000				100,000
11	74	WOODLANDS / BEULAH MEDIANS	150,000				150,000
12	74	BEAVER / SF SOUTHSIDE PLAN	150,000				150,000
13	74	RT 66 N EL PUEBLO MOTEL	75,000				75,000
14	75	SPECIAL PROJECTS	50,000				50,000
15	75	SIGNAGE PROGRAM	331,377		331,377		662,754
16	75	ATA RT 66 TO MCMILLAN MESA	150,000				150,000
17	75	FUTS AND ATA MCMILLIAN MESA TRAILHEAD	50,000				50,000
18	75	RIO N CRESCENT TO OBS MESA	167,611		35,000		202,611
19	75	FUTS FT VALLEY SECHRIST - FREEMONT	9,094				9,094
20	75	RT 66 - RIO N TO SAN FRANCISCO	617,978				617,978
21	75	SANTA FE - W VILLAGE - WALNUT	300,000				300,000
22	75	SANTA FE W - WALNUT TO RIO	-		300,000		300,000
23	75	HOSPITAL RIM BEAVER TO FT.	100,000				100,000
24	75	RIO N BLUE WILLOW TO 180	608,775				608,775
26	75	COUNTRY CLUB TRAIL - 66 TO CORTLAND	270,385				270,385
27	75	SIXTH AVENUE CONNECTOR	258,920				258,920
28	75	BRANNEN CONNECTOR	36,850				36,850
29	75	MUSEUM CONNECTOR	55,000				55,000
30	85	VISITOR CENTER PAVER REPLACEMENT	141,636				141,636
TOTAL BBB			<u>\$ 4,975,283</u>	<u>\$ 324,794</u>	<u>\$ 1,166,377</u>	<u>\$ -</u>	<u>6,466,454</u>



CITY OF FLAGSTAFF
FY 07/08
BBB FUNDED PROJECTS
DIVISIONS 74, 75, & 85



DivisionID	ProjectID	ProjectTitle
DIVISIONS 74, 75 & 85		
74	3	CITY GATEWAY SIGNS
74	4	NEON CORRIDOR
74	5	RR 66 E CC TO MALL TRAIL
74	6	US 89 RAILHEAD TO SNOWFLAKE
74	10	RT 66 - SOUTH OF TRACKS SCREEN
74	11	WOODLANDS / BEULAH MEDIANS
74	12	BEAVER / SF SOUTHSIDE PLAN
74	13	RT 66 N EL PUEBLO MOTEL
75	16	FUTS: ATA RT 66 TO MC MILLAN MESA
75	17	FUTS AND ATA MC MILLAN MESA TRAILHEAD
75	18	RIO N CRESSENT TO OBS MESA
75	19	FUTS: FT VALLEY SECHRIST - FREEMONT
75	20	FUTS: RT 66 - RIO N TO SAN FRANCISCO
75	21	FUTS: SANTA FE - W VILLAGE - WALNUT
75	22	FUTS: SANTA FE - W WALNUT TO RIO
75	23	HOSPITAL RIM BEAVER TO FT. VALLEY
75	24	RIO N BLUE WILLOW TO 180
75	26	COUNTRY CLUB TRAIL - 66 TO CORTLAND
75	27	SIXTH AVENUE CONNECTOR
75	28	BRANNEN CONNECTOR
75	29	MUSEUM CONNECTOR
85	30	VISITOR CENTER PAVER REPLACEMENT
UNMAPED PROJECTS		
74	1	SPECIAL PROJECTS
74	2	HISTORIC FACADES
74	7	REDEVELOPMENT OPPORTUNITY
75	14	FUTS: SPECIAL PROJECTS
75	15	FUTS: SIGNAGE PROGRAM

SCHEDULE OF CAPITAL IMPROVEMENTS - FISCAL YEAR 2007-2008

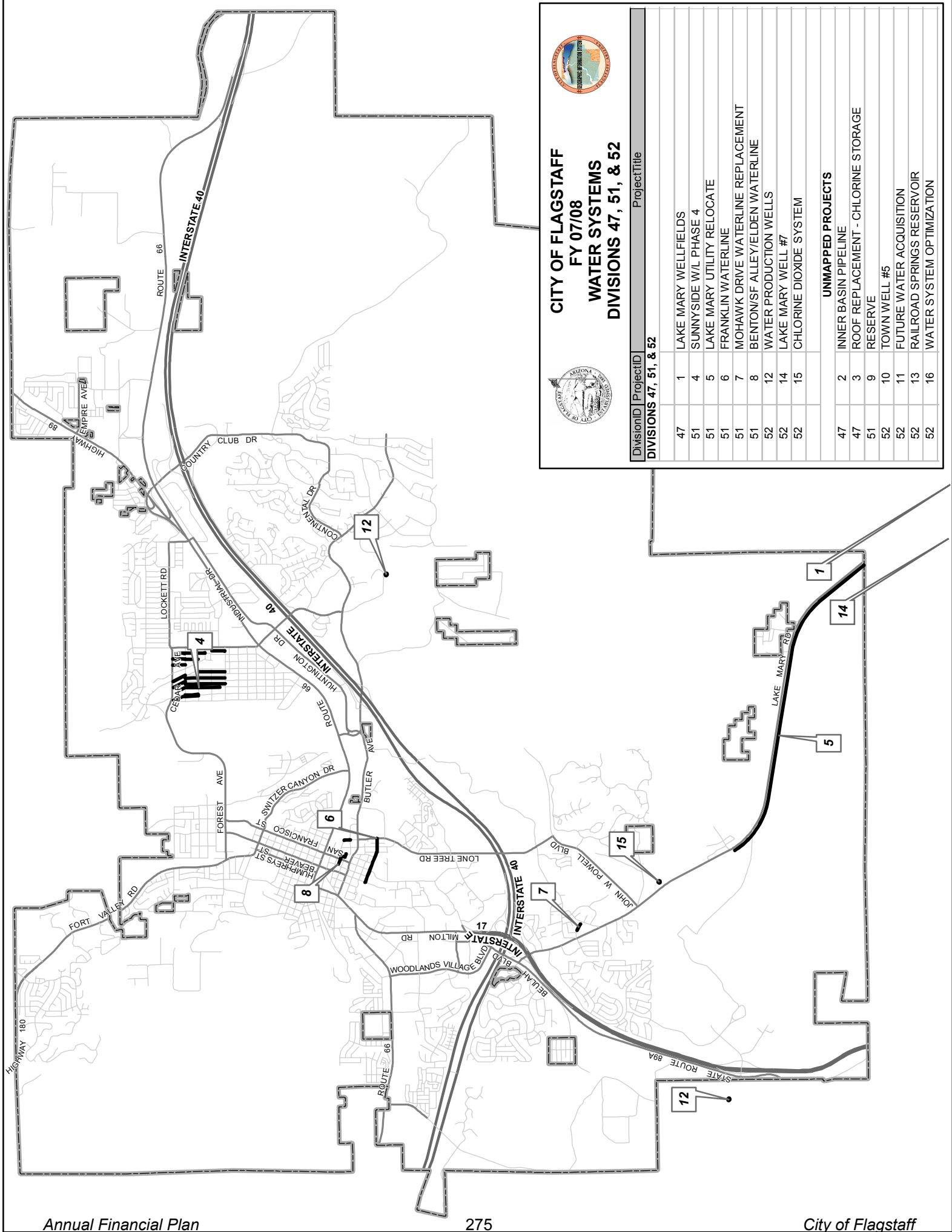
WATER

APPROPRIATIONS

	DIV	PROJECT	CARRYOVER FY 2007	BUDGET FY 2008
1	47	LAKE MARY WELLFIELDS	-	20,000
2	47	INNER BASIN PIPELINE	-	401,000
3	47	ROOF REPLACEMENT - CHLORINE STORAGE	-	17,780
4	51	SUNNYSIDE W/L PHASE 4	-	3,622,636
5	51	LAKE MARY UTILITY RELOCATE	-	303,684
6	51	FRANKLIN WATERLINE	194,967	308,702
7	51	MOHAWK DRIVE WATERLINE REPLACEMENT	-	148,565
8	51	BENTON / SF ALLEY / ELDEN WATERLINE	-	336,819
9	51	RESERVE FOR IMPROVEMENTS	-	129,000
10	52	TOWN WELL #5	-	75,000
11	52	FUTURE WATER ACQUISITIONS	-	7,181,800
12	52	WATER PRODUCTION WELLS	-	4,500,000
13	52	RAILROAD SPRINGS RESERVIOR	500,000	500,000
14	52	LAKE MARY WELL #7	80,000	280,000
15	52	CHLORINE DIOXIDE	110,000	610,000
16	52	WATER SYSTEM OPTIMIZATION	34,350	74,350
		TOTAL WATER	884,967	18,509,336

SOURCES OF FUNDING

	DIV	PROJECT	OPERATING	BONDS	TOTAL
1	47	LAKE MARY WELLFIELDS	20,000		20,000
2	47	INNER BASIN PIPELINE	401,000		401,000
3	47	ROOF REPLACEMENT - CHLORINE STORAGE	17,780		17,780
4	51	SUNNYSIDE W/L PHASE 4	3,622,636		3,622,636
5	51	LAKE MARY UTILITY RELOCATE	303,684		303,684
6	51	FRANKLIN WATERLINE	308,702		308,702
7	51	MOHAWK DRIVE WATERLINE REPLACEMENT	148,565		148,565
8	51	BENTON / SF ALLEY / ELDEN WATERLINE	336,819		336,819
9	51	RESERVE FOR IMPROVEMENTS	129,000		129,000
10	52	TOWN WELL #5	75,000		75,000
11	52	FUTURE WATER ACQUISITIONS		7,181,800	7,181,800
12	52	WATER PRODUCTION WELLS		4,500,000	4,500,000
13	52	RAILROAD SPRINGS RESERVIOR	500,000		500,000
14	52	LAKE MARY WELL #7	280,000		280,000
15	52	CHLORINE DIOXIDE	610,000		610,000
16	52	WATER SYSTEM OPTIMIZATION	74,350		74,350
		TOTAL WATER	\$ 6,827,536	\$ 11,681,800	\$ 18,509,336



SCHEDULE OF CAPITAL IMPROVEMENTS - FISCAL YEAR 2007-2008

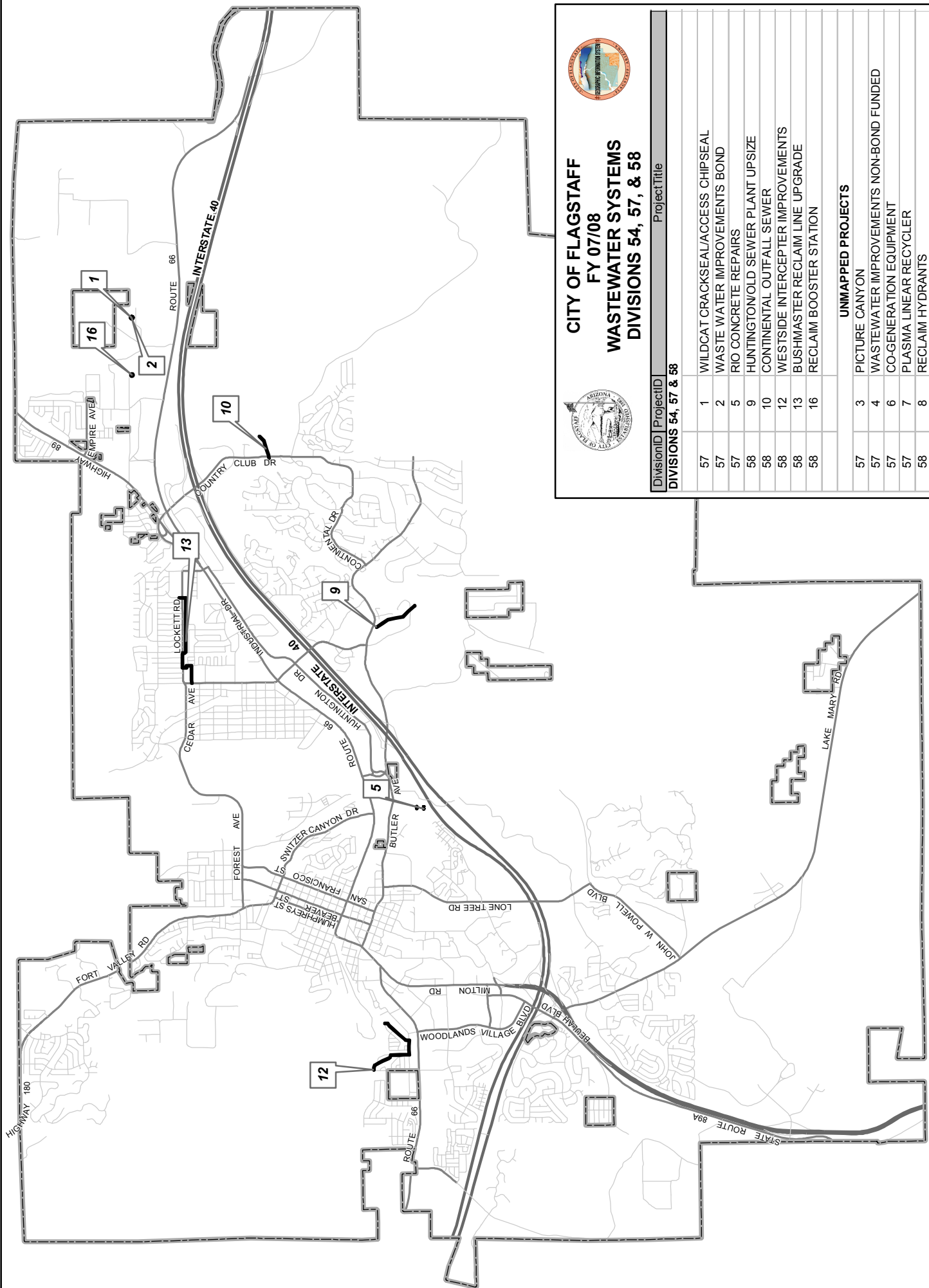
WASTEWATER

APPROPRIATIONS

	DIV	PROJECT	CARRYOVER FY 2007	BUDGET FY 2008
1	57	WILDCAT STREET REPAIRS	32,174	32,174
2	57	WILDCAT TREATMENT UPGRADE	-	15,000,000
3	57	PICTURE CANYON	31,600	307,560
4	57	WILDCAT UPGRADE	-	803,720
5	57	RIO CLARIFER CONCRETE REPAIRS	-	75,000
6	57	CO-GENERATION EQUIPMENT	-	2,000,000
7	57	PLASMA LINEAR RECYCLER	-	800,000
8	58	RECLAIM HYDRANTS	-	25,000
9	58	HUNTINGTON SEWER UPSIZE	185,874	419,646
10	58	CONTINENTAL OUTFALL SEWER	137,173	363,117
11	58	BUFFALO PARK TANK	170,000	370,000
12	58	WESTSIDE INTERCEPTOR IMPROVEMENTS	-	100,000
13	58	BUSHMASTER RECLAIM LINE	-	342,092
14	58	CLAY AVENUE WASH DET BASIN	-	150,000
15	58	MCMILLAN MESA SEWER UPSIZE	-	50,000
16	58	MALL RECYCLING BOOSTER	-	300,000
17	58	RESERVE FOR IMPROVEMENTS	-	95,000
		TOTAL WASTEWATER	556,821	21,233,309

SOURCES OF FUNDING

	DIV	PROJECT	OPERATING	BONDS	OTHER	TOTAL
1	57	WILDCAT STREET REPAIRS	\$ 32,174			32,174
2	57	WILDCAT TREATMENT UPGRADE	\$ -	15,000,000		15,000,000
3	57	PICTURE CANYON	\$ 307,560			307,560
4	57	WILDCAT UPGRADE	\$ 803,720			803,720
5	57	RIO CLARIFER CONCRETE REPAIRS	\$ 75,000			75,000
6	57	CO-GENERATION EQUIPMENT	\$ -		2,000,000	2,000,000
7	57	PLASMA LINEAR RECYCLER	\$ 800,000			800,000
8	58	RECLAIM HYDRANTS	\$ 25,000			25,000
9	58	HUNTINGTON SEWER UPSIZE	\$ 419,646			419,646
10	58	CONTINENTAL OUTFALL SEWER	\$ 363,117			363,117
11	58	BUFFALO PARK TANK	\$ 370,000			370,000
12	58	WESTSIDE INTERCEPTOR IMPROVEMENTS	\$ 100,000			100,000
13	58	BUSHMASTER RECLAIM LINE	\$ 342,092			342,092
14	58	CLAY AVENUE WASH DET BASIN	\$ 150,000			150,000
15	58	MCMILLAN MESA SEWER UPSIZE	\$ 50,000			50,000
16	58	MALL RECYCLING BOOSTER	\$ 300,000			300,000
17	58	RESERVE FOR IMPROVEMENTS	\$ 95,000			95,000
		TOTAL WASTEWATER	\$ 4,233,309	\$ 15,000,000	\$ 2,000,000	\$ 21,233,309



CITY OF FLAGSTAFF
FY 07/08
WASTEWATER SYSTEMS
DIVISIONS 54, 57, & 58



DivisionID	ProjectID	Project Title
DIVISIONS 54, 57 & 58		
57	1	WILDCAT CRACKSEAL/ACCESS CHIP/SEAL
57	2	WASTE WATER IMPROVEMENTS BOND
57	5	RIO CONCRETE REPAIRS
58	9	HUNTINGTON/OLD SEWER PLANT UP/SIZE
58	10	CONTINENTAL OUTFALL SEWER
58	12	WESTSIDE INTERCEPTER IMPROVEMENTS
58	13	BUSHMASTER RECLAIM LINE UPGRADE
58	16	RECLAIM BOOSTER STATION
UNMAPED PROJECTS		
57	3	PICTURE CANYON
57	4	WASTEWATER IMPROVEMENTS NON-BOND FUNDED
57	6	CO-GENERATION EQUIPMENT
57	7	PLASMA LINEAR RECYCLER
58	8	RECLAIM HYDRANTS
58	11	BUFFALO PARK TANK
58	14	CLAY AVENUE WASH DET BASIN
58	15	MC MILLAN MESA SEWER UP/SIZE
58	17	RESERVE FOR IMPROVEMENTS

SCHEDULE OF CAPITAL IMPROVEMENTS - FISCAL YEAR 2007-2008

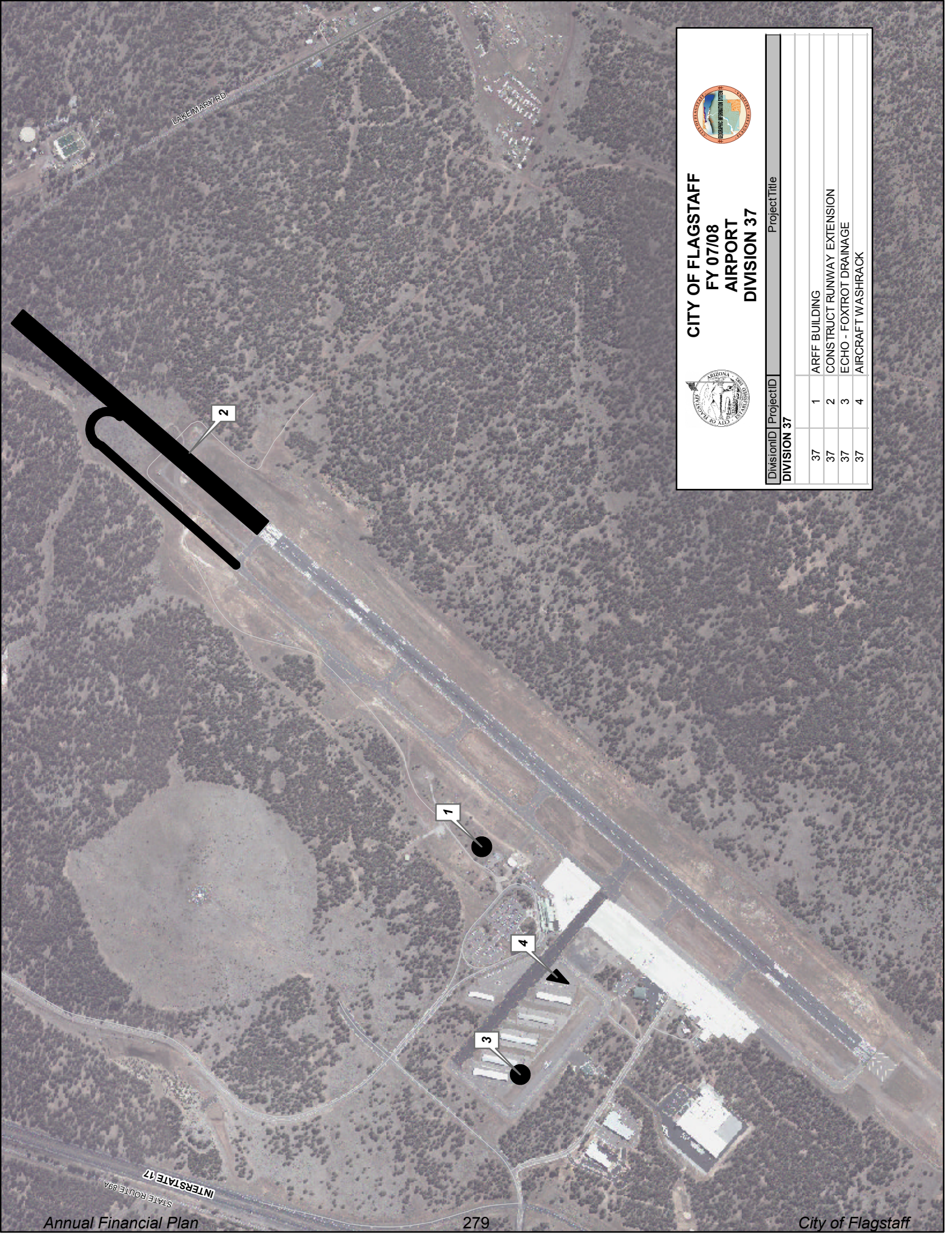
AIRPORT

APPROPRIATIONS

	DIV	PROJECT	CARRYOVER FY 2007	BUDGET FY 2008
1	37	ARFF BUILDING	12,250	16,936
2	37	DESIGN/CONSTRUCTION RUNWAY EXTENSION	-	11,173,459
3	37	ECHO - FOXTROT DRAINAGE	-	12,343
4	37	AIRCRAFT WASHRACK	-	3,780
		TOTAL AIRPORT	<u>\$ 12,250</u>	<u>\$ 11,206,518</u>

SOURCES OF FUNDING

	DIV	PROJECT	OPERATING	GRANTS	OTHER	TOTAL
1	37	ARFF BUILDING	16,936			16,936
2	37	DESIGN/CONSTRUCTION RUNWAY EXTENSION	1,515,024	9,658,435		11,173,459
3	37	ECHO - FOXTROT DRAINAGE	12,343			12,343
4	37	AIRCRAFT WASHRACK	3,780			3,780
		TOTAL AIRPORT	<u>\$ 1,548,083</u>	<u>\$ 9,658,435</u>	<u>\$ -</u>	<u>\$ 11,206,518</u>



CITY OF FLAGSTAFF
FY 07/08
AIRPORT
DIVISION 37



DivisionID ProjectID		Project Title
DIVISION 37		
37	1	ARFF BUILDING
37	2	CONSTRUCT RUNWAY EXTENSION
37	3	ECHO - FOXTROT DRAINAGE
37	4	AIRCRAFT WASHRACK

SCHEDULE OF CAPITAL IMPROVEMENTS - FISCAL YEAR 2007-2008

ENVIRONMENTAL SERVICES

APPROPRIATIONS

	DIV	PROJECT	CARRYOVER FY 2007	BUDGET FY 2008
1	41	ROAD EXTENSION	-	13,000
2	41	MAINATAINCE BUILDING PROJECT	-	175,000
3	41	SINCLAIR PIT CLOSURE	-	8,000
4	41	FUELING STATION PROJECT	80,000	80,000
5	41	BIODIESEL PUMPING STATION	14,000	14,000
6	41	CINDERLAKE LANDFILL RESIDENTIAL DROPOFF	81,164	81,164
		TOTAL ENVIRONMENTAL SERVICES	<u>\$ 175,164</u>	<u>\$ 371,164</u>

SOURCES OF FUNDING

	DIV	PROJECT	OPERATING	TOTAL
1	41	ROAD EXTENSION	13,000	13,000
2	41	MAINATAINCE BUILDING PROJECT	175,000	175,000
3	41	SINCLAIR PIT CLOSURE	8,000	8,000
4	41	FUELING STATION PROJECT	80,000	80,000
5	41	BIODIESEL PUMPING STATION	14,000	14,000
6	41	CINDERLAKE LANDFILL RESIDENTIAL DROPOFF	81,164	81,164
		TOTAL ENVIRONMENTAL SERVICES	<u>\$ 371,164</u>	<u>\$ 371,164</u>



CITY OF FLAGSTAFF
FY 07/08
ENVIRONMENTAL SERVICES
CINDER LAKE LANDFILL
DIVISION 41



DivisionID	ProjectID	Project Title
DIVISION 41		
41	1	ROAD EXTENSION
41	2	MAINTAINANCE BUILDING PROJECT
41	4	FUELING STATION PROJECT
41	6	CINDER LAKE LANDFILL RESIDENTIAL DROPOFF
UNMAAPPED PROJECTS		
41	3	SINCLAIR PIT CLOSURE - WOODY MTN ROAD
41	5	BIODIESEL PUMPING STATION - PUBLIC WORKS YARD

SCHEDULE OF CAPITAL IMPROVEMENTS - FISCAL YEAR 2007-2008

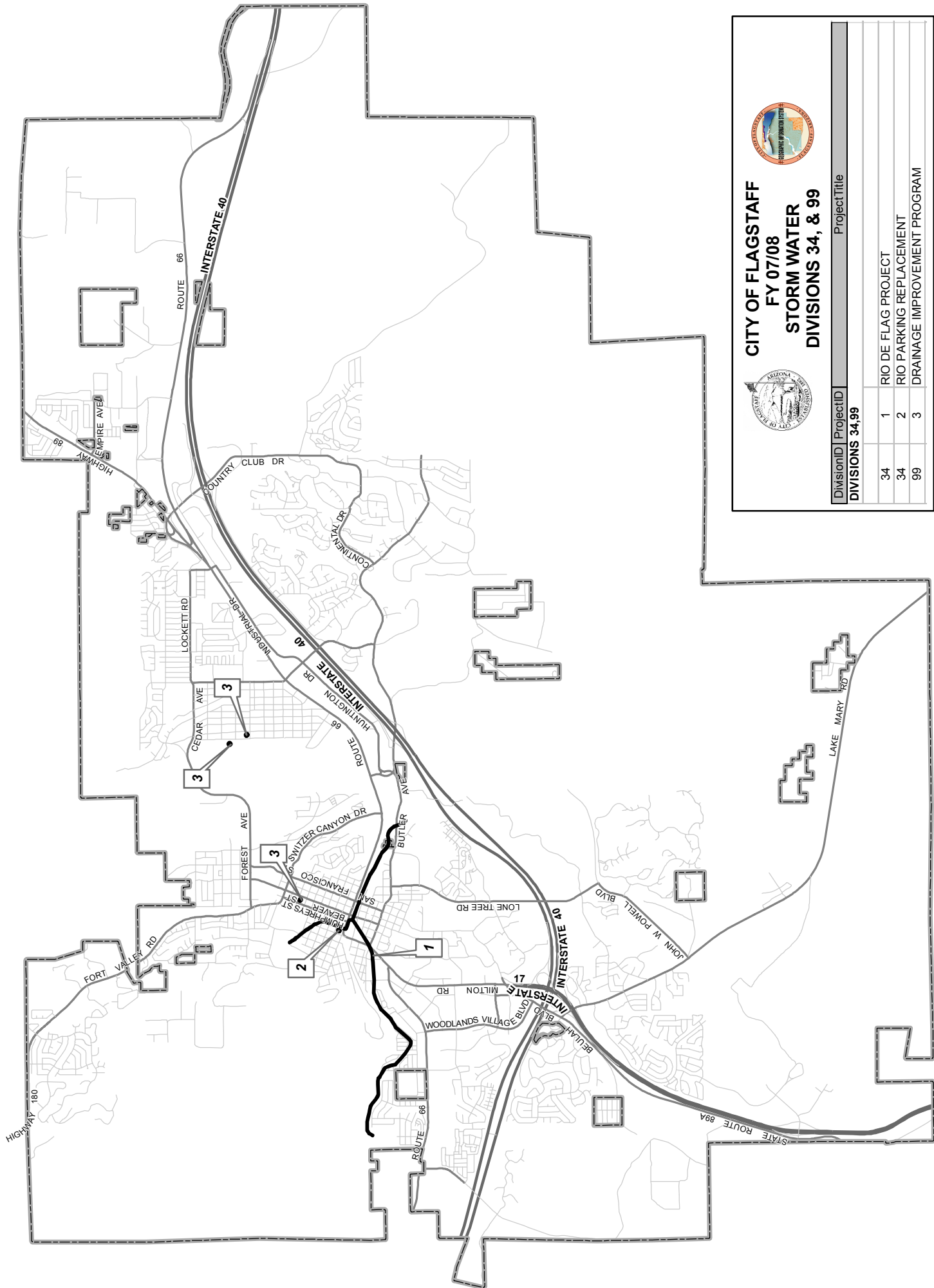
STORMWATER UTILITY

APPROPRIATIONS

	DIV	PROJECT	CARRYOVER FY 2007	BUDGET FY 2008
1	34	RIO DE FLAG PROJECT		5,975,068
2	34	RIO PARKING REPLACEMENT		750,000
3	99	DRAINAGE SPOT IMPROVEMENT		340,000
		TOTAL STORMWATER UTILITY	\$ -	\$ 7,065,068

SOURCES OF FUNDING

	DIV	PROJECT	OPERATING	GEN FUND	OTHER	TOTAL
1	34	RIO DE FLAG PROJECT	\$ -	5,975,068		5,975,068
2	34	RIO PARKING REPLACEMENT	-	750,000		750,000
3	99	DRAINAGE SPOT IMPROVEMENT	340,000			340,000
		TOTAL STORMWATER UTILITY	340,000	6,725,068	-	7,065,068



CITY OF FLAGSTAFF
FY 07/08
STORM WATER
DIVISIONS 34, & 99

DivisionID	ProjectID	Project Title
DIVISIONS 34,99		
34	1	RIO DE FLAG PROJECT
34	2	RIO PARKING REPLACEMENT
99	3	DRAINAGE IMPROVEMENT PROGRAM

FY 2008 PROJECT DESCRIPTIONS

GENERAL GOVERNMENT

1. **Fire Stations:** Development and construction of four new fire stations to replace existing facilities and improve response times as authorized at general election 2004.
2. **Aquaplex:** Development and construction of a new 51,000 square foot Recreation Center including leisure pool, fitness area and gym as well as facilities for meeting and recreational classes. Facility will be centrally located at the northeast corner of Fourth Street and Industrial Drive.
3. **FUTS/Open Space Land Acquisition:** Acquire approximately 750 acres of core open space for FUTS trails as well as for protection of critical open space lands.
4. **USGS Office / Lab Building:** Construction of combination office and lab space to replace existing USGS facilities that will in turn be leased back to GSA.
5. **Business Incubator:** Develop 10,000 square foot regional business incubator facility with grant assistance from EDA creating partnerships and assisting in the development of new businesses.
6. **Aspen Place at Sawmill:** Improvement district funding for public infrastructure associated with a forty acre mixed-use redevelopment project located at the southeast corner of Butler Avenue and Lone Tree Road.
7. **Redevelopment – Parking:** The City has been working with the property owners in the downtown area on enhancing the amenities in the area. The City is proposing a project that would add parking meters to both the north and south side business areas and develop controlled parking lots for the employees, businesses and visitors alike. Property owners have expressed concerns with the lack of parking enforcement and turnover as one of the major obstacles for promotion of the downtown.

STREETS/TRANSPORTATION

1. **Reserve for Improvements:** Annual allocation for unprogrammed street improvements and/or City participation in projects of other agencies (i.e.: ADOT, BNSF, NAU).
2. **Railhead 4th Leg at 89N:** Provide intersection improvements opposite the relocated mall entrance and access for existing business located at the northwest side of US 89N.

3. **Minor Transportation Improvement:** Undesignated appropriation to fund street capacity, safety or operational improvements such as turn lanes, neighborhood traffic management devices and traffic signal modifications.
4. **Sidewalk Replacement Program:** Provides replacement of curb, gutter and sidewalk in cases where property owners contribute 50% of replacement costs.
5. **Street Improvement Program:** City-wide annual pavement maintenance consisting of crack sealing, seal coating and asphalt overlay and ADA sidewalk compliance.
6. **Sunnyside Phase IV:** Street and drainage construction with associated water main replacements in the Sunnyside neighborhood are bounded by Sixth Avenue, Main Street, Dortha Avenue and Center Street.
7. **Traffic Signal Modification:** Modification and replacement of traffic signal equipment at the intersections of Beulah Blvd / Mc Connell Drive and at N. Fourth Street / Cedar Avenue.
8. **Southside Traffic Improvements:** Provide traffic, and pedestrian improvements at South Beaver and San Francisco Streets in conjunction with implementation of the Southside Redevelopment.
9. **Fourth Street Rail Crossing:** The connections of the fourth Street from Route 66 to Huntington / Industrial Drive via a grade separated crossing.
10. **Miscellaneous Safe to School:** As authorized by the transportation program 2000, generally includes traffic control and pedestrian improvements to enhance safety and accessibility in the vicinity of public school facilities. Some projects include City participation in F.U.S.D. projects that involve modifications and improvements located within the public right-of-way. For 2008, projects include completion of median and on-site landscaping at Killip Elementary School and sidewalk replacement of the west side of Ft. Valley Road between the Sechrist Elementary School crosswalk and Stevanna Way.
11. **Miscellaneous Bike Pedestrian Project:** Pedestrian improvements including sidewalk construction at Woodlands Village Blvd from West Route 66 to Forest Meadows Drive and at Navajo Drive and Bonito Street.
12. **Country Club Drive:** Landscape improvement for the Country Club drive median between Soliere Avenue and Bonito Street.
13. **Transportation Planning and Programming:** Community wide transportation planning services for

the identification and prioritization of projects based on the regional plan, current needs and public input. Transportation projects include pedestrian, bikeways, urban trails, safety, capacity and street improvements. Includes the development and updating of the 5-year Transportation Program on an annual basis and staff support of the Citizens Transportation Advisory Committee.

14. **Huntington Dr Improvements Phase II:** Provides roadway reconstruction including full width roadway improvements and drainage system. This project will complete improvements for Huntington Drive to service increased traffic volumes between the Fourth Street Rail Crossing project and the Butler Avenue / Enterprise Road Intersection.
15. **East Flagstaff Gateway:** New roadway and re-alignment construction complements the East Flagstaff Gateway area redevelopment. Connecting Dodge Avenue to old Route 66 and providing additional access to the Mall via a new "loop" road that provides major connectors between old Route 66 and US 89, enhances traffic flow and provides infrastructure improvements to the existing industrial park. Preliminary design, site assessment and construction costs have been developed in conjunction with the approval of a Letter of Agreement between the City of Flagstaff and the developer enacted March 2003.
16. **Beulah Blvd Extension:** Land and right-of-way acquisition for the future extension of Beulah Blvd from Forest Meadows Drive to Yale Street at University Avenue as authorized by Transportation Program 2000.
17. **Downtown Rail Crossing Modifications:** Rail crossing modifications necessary to eliminate train horns at Beaver Street, San Francisco Street, Enterprise Road, Steves Blvd and Fanning Drive railroad crossings.
18. **Reserve for Improvements:** Annual allocation of transportation tax revenues for unidentified transportation related improvements and/or City participation in transportation related improvements of other agencies (i.e. ADOT, NAU, FMPD).
19. **Lake Mary Road Phase 3:** Interagency project including City, County and Federal highways to provide safety improvements at Lake Mary Road (Forest Highway 3) including reconstruction from Walapai Drive to southern city limits to provide pavement widening and shoulder improvements.
20. **Butler Avenue / 4th Street Signal:** Installation of a new traffic signal at the intersection of Butler Avenue and south Fourth Street expected to be warranted with the completion of the Fourth Street rail crossing project and proposed land development South of Butler Avenue.

21. **Commerce Avenue Paving:** Funding for strip paving at Commerce Avenue east of Dodge Avenue in order to minimize maintenance costs associated with existing unpaved roadway or City participation in potential improvement district to provide full with street and drainage improvements.
22. **Preston Road Paving:** Funding for strip paving at Preston Avenue from Commerce Avenue to Empire Avenue in order to minimize maintenance costs associated with existing unpaved streets or City participation in potential improvement district to provide full width street and drainage improvements.
23. **Industrial Drive / Fanning Wash:** In conjunction with the ADOT East Flagstaff Traffic Interchange Project, Identify and provide drainage facilities for the Fanning Drive wash at Industrial Drive to facilitate the conveyance of flood waters and surface drainage.
24. **Butler Ave Widening:** Project development, in conjunction with private sector, of full arterial roadway and drainage improvements for Butler Avenue from I-40 to the Sinagua Heights subdivision.
25. **Brannen and Gabel Paving:** Provide engineering, design services and construction documents for the paving of Brannen Ave. and Gabel St. in the Southside neighborhood.
26. **West Sixth Intersection:** Intersection and pedestrian improvements at the intersection of West Street and Sixth Avenue in the Sunnyside Neighborhood.
27. **Industrial Drive/Fanning to Eagle Mountain:** Provide engineering and construction services for the paving of Industrial Dr. from Fanning Drive to Eagle Mountain Drive.
28. **Steves Blvd Rail Crossing:** Traffic and safety study to determine the effects of a possible closure of the Steves Blvd rail crossing subsequent to the completion of the Fourth Street Rail overpass project.
29. **Butler Avenue / Conference Center Medians:** Medians for a large arterial street (Butler) to provide calming to this busy section when the conference center is completed.

BBB

1. **Special Projects:** Covers small emergent items of work, such as minor streetscape projects, plant replacements, irrigation system repairs, art installation needs, and other miscellaneous beautification needs.

2. **Historic Facades:** Very successful grant program to assist property owners with preservation of historic buildings and signs. Distribution overseen by Historic Preservation Commission.
3. **City Gateway Signs:** Construct gateway monument signs at major entries into City.
4. **Neon Corridor / RT 66 Preservation Project:** Part of 1936 Route 66 preserved in place under E Flag TI Project that will have enhancements including FUTS trail connection, landscaping, interpretive signage, rest area, and possibly some historic neon sign installations.
5. **RR 66 E CC to Mall Trail:** FUTS Trail per Regional Land Use and Transportation Plan FUTS Trial Map along Route 66 connecting Country Club to the Flagstaff Mall.
6. **US 89 Railhead to Snowflake:** This project will provide approximately 6,500 linear feet of 10-foot wide concrete, multi-use path along US 89 N from Railhead Avenue to Snowflake. The path is a joint project of the City of Flagstaff and ADOT. Project also includes landscaping of the trail area and the medians.
7. **Redevelopment Opportunities:** Annual contribution for redevelopment projects, such as Route 66 or other redevelopment opportunities as identified by City Council.
8. **East Flag TI ADOT Corridor:** Gateway, bicycle and pedestrian enhancements, and landscaping associated with ADOTS East Flag TI reconstruction.
9. **Rio de Flag USACE Project:** Gateway, bicycle, and pedestrian enhancements, and landscaping associated with USACE Rio de Flag reconstruction.
10. **RT 66 South of Tracks Screen:** Landscaping for "Industrial Drive/Fanning to Eagle Mountain" (Street/Transportation #23) in order to comply with Engineering Standards and to screen industrial zone from Route 66.
11. **Woodlands / Beulah Medians:** Landscaping for Woodlands and Beulah medians (completed) in order to comply with Engineering Standards, to replace dead plants, and to install needed irrigation.
12. **Beaver / SF Southside Plan:** Provide traffic, pedestrian and/or bicycle improvements at South Beaver and San Francisco Streets. This would be a second phase of "Southside Traffic Improvements" (Street/Transportation #7).
13. **RT 66 N El Pueblo Motel:** Hardscape and landscaping improvements demonstrating Route 66 streetscape concepts and possibilities and associated with historic preservation of the motel.
14. **Special Projects and Unprogrammable Work:** Covers small emergent items of work, such as minor trail projects and repairs, and other miscellaneous trail needs.
15. **Signage Program:** Comprehensive program to install regulatory, directional, trailhead, boundary, and interpretive signs along the entire FUTS system.
16. **ATA RT 66 to McMillan Mesa:** FUTS section of the Arizona Trail parallels the planned extension of Ponderosa Parkway from Route 66 to the top of McMillan Mesa.
17. **FUTS and ATA McMillan Mesa Trailhead:** Trailhead improvements from Arizona Trail on McMillan Mesa on south side of Cedar Avenue.
18. **Rio N Cresent to Obs Mesa:** Continues the existing FUTS trail along the Rio de Flag north from downtown. Part of planned trail connection between Cheshire and downtown.
19. **FUTS Ft Valley Sechrist – Freemont:** Paved FUTS trail along east side of Fort Valley Road.
20. **RT 66 – Rio N to San Francisco:** Short section of paved FUTS trail along the south side of Route 66 through downtown.
21. **Santa Fe – W Village – Walnut:** FUTS trail along the south side of the BNSF tracks from Clay Avenue to Railroad Springs. Includes planned under crossing of tracks at Walnut Street.
22. **Santa Fe W – Walnut to Rio:** FUTS trail follows north side of BNSF tracks from Colton Park to Walnut Street. Includes pedestrian/bicycle bridge across Milton Avenue on north side of railroad bridge.
23. **Hospital Rim Beaver to Ft. Valley:** Short FUTS trail that connects Beaver Street and the intersection of Fort Valley and Forest Avenue.
24. **Rio N Blue Willow to 180:** Northern section of FUTS trail will help complete trail from Cheshire to downtown.
25. **Ft Valley Trail – Kend to Sechrist:** Eight-foot asphalt pathway along the west side of Fort Valley Road. Will be built by ADOT.
26. **Country Club Trail – 66 to Cortland:** Completes missing section of FUTS trail along the east side of Country Club Drive between Cortland Boulevard and the East Flag Traffic Interchange.
27. **Sixth Avenue Connector:** Trail connection from west side of the Sunnyside neighborhood to the Arizona Trail on top of McMillan Mesa. This connection is used informally.

28. **Brannen Connector:** FUTS trail access to Rio South Trail from mariposa Street in Brannen homes neighborhood. This connection is used informally.
29. **Museum Connector:** Trail connects Museum of Northern Arizona west building to Rio North Trail.
30. **Visitor Center Paver Replacement:** Replace pavers along backside of Visitor Center and Amtrak Station. Current pavers are broken, chipped, uneven and a safety hazard.

WATER

1. **Lake Mary Wellfields:** Funds set aside in an account for future land acquisition.
2. **Inner Basin Pipeline:** Replace approximately 14 miles of concrete pipe with iron pipe. City crews are replacing approximately ½ mile each year.
3. **Roof Replacement – Chlorine Storage:** Replace roof on this building
4. **Sunnyside W/L Phase IV:** Replacement of undersized waterlines in Sunnyside. Project includes drainage, sewer, sidewalk and street improvements in locations where waterlines are being replaced.
5. **Lake Mary Utility Relocate:** Various utility relocates on Lake Mary Road from water plant to cattle guard to accommodate Forest Service road widening project.
6. **Franklin Waterline:** Replacement of galvanized pipe with PVC pipe and add fire hydrant location: Franklin Avenue from Beaver to Lone Tree Road.
7. **Mohawk Drive Waterline Replacement:** Replace 380 feet of 2-inch pipe with 8-inch pipe and new service connections on Mohawk Drive from Pinal to Walapai.
8. **Benton / SF Alley / Elden:** Replace 900 feet of 2-inch with 8-inch water-main and add fire hydrants on Benton and Elden.
9. **Reserve for Improvements:** Annual reserve for unanticipated line replacements, oversizing and participation with developers that may occur during the fiscal year.
10. **Town Well #5:** Equipping the well and building for the Rio well.
11. **Future Water Acquisition:** Acquisition of water rights, water ranch, or development of the Redwall Aquifer.

12. **Water Production Wells:** Design, drilling, equipping and construction of well buildings and water system connections.
13. **Railroad Springs Reservoir:** Participation with the developer of the Presidio Project to upsize the reservoir from 500,000 gallons to 1,000,000 gallons.
14. **Lake Mary Well #7:** Equip Lake Mary well number 7 and run power to it.
15. **Chlorine Dioxide:** The addition of Chlorine Dioxide at the head-works of the water plant to meet new regulations and to improve water quality coming from Lake Mary.
16. **Water System Optimization:** Computer modeling of physical characteristics of the water system to predict and improve the operation of the system.

WASTEWATER

1. **Wildcat Street Repairs:** Crack seal and chip-seal access road to plant.
2. **Wildcat Treatment Upgrades:** Construction of upgrades to the Wildcat Plant to replace obsolete and deteriorating equipment which will improve discharge and reclaimed water quality.
3. **Picture Canyon:** Realign Rio de Flag channel to original configuration.
4. **Wildcat Upgrades:** Improve to gas piping, grease treatment, primary clarifier and sludge pump at the Wildcat Wastewater Treatment Plant.
5. **Rio Clarifier Concrete Repairs:** Repair deteriorated concrete in the clarifiers above the water levels caused by sewer gases.
6. **Co-Generation Equipment:** Is a reciprocating methane gas-fired engine which will generate and supply some of electrical power load for the plant. The methane gas is a by-product of the sludge digestion process.
7. **Plasma Linear Recycler:** This is a one-year pilot study to see if the unit is capable of cost effectively doing what it is purported to do; convert sewage sludge into a fully sterilized organic fertilizer and produce a bio-gas capable of fueling vehicles and equipment that run on natural gas.
8. **Reclaim Hydrants:** Installation of fire hydrants on the reclaim system.
9. **Huntington Sewer Upsize:** Upsize sewer from MH8-006 to R-002.

10. **Continental Outfall Sewer:** Upsize line between manholes MH#17-008 downstream to MH17-001.
11. **Buffalo Park Tank:** Paint Buffalo Park reservoir.
12. **Westside Interceptor Improvements:** Design of 1980 feet of undersized 8-inch sewer main with an 18-inch main near Railroad Springs Subdivision.
13. **Bushmaster Reclaim Line:** Replacement of a 6-inch reclaim main linking the Wildcat Plant with Buffalo Park storage reservoir with a 12-inch main.
14. **Clay Avenue Wash Detention Basin:** construction of a steel conduit beneath the proposed detention dam for a future casing pipe for a sewer main.
15. **McMillan Mesa Sewer Upsize:** The City's portion of sewer main upsizing in Foxglenn Park caused in part by the McMillan Subdivision project.
16. **Mall Recycling Booster:** A reclaimed water booster station located near the new mall to lift reclaimed water from Wildcat Plant to the Buffalo Park Tank.
17. **Reserve for Improvements:** Annual reserve for unanticipated line replacements, oversizing.

AIRPORT

1. **ARFF Building:** Construct airport rescue/fire facility with equipment bay administrative area, access road, and parking lot.
2. **Design / Construction Runway Extension:** Extend current Runway 3/21 and Taxiway "A" by 1800' to the northeast. Construct new Runway Safety Area per FAA specifications. Relocate affected utilities and complete project drainage improvements. Relocate current airport perimeter fence, install upgraded airfield lighting and appropriate runway signs. Paint new pavement markings.
3. **Echo-Foxtrot Drainage:** Correct drainage issues in the vicinity of the Echo Foxtrot hangars.
4. **Aircraft Washrack:** Glycol Recover System.

ENVIRONMENTAL SERVICES

1. **Road Extension:** Add and maintain service roads inside the landfill.
2. **Maintenance Building Project:** Provide a space for landfill operations and maintenance of landfill equipment.
3. **Sinclair Pit Closure:** Noxious weed abatement and remove fencing.
4. **Fueling Station Project:** This is above ground tank for off road vehicles.
5. **BioDiesel Pumping Station:** Upgrade capacity to fill service truck.
6. **Cinder Lake Landfill Residential Drop Off:** this will provide an alternative dumping site for residents.

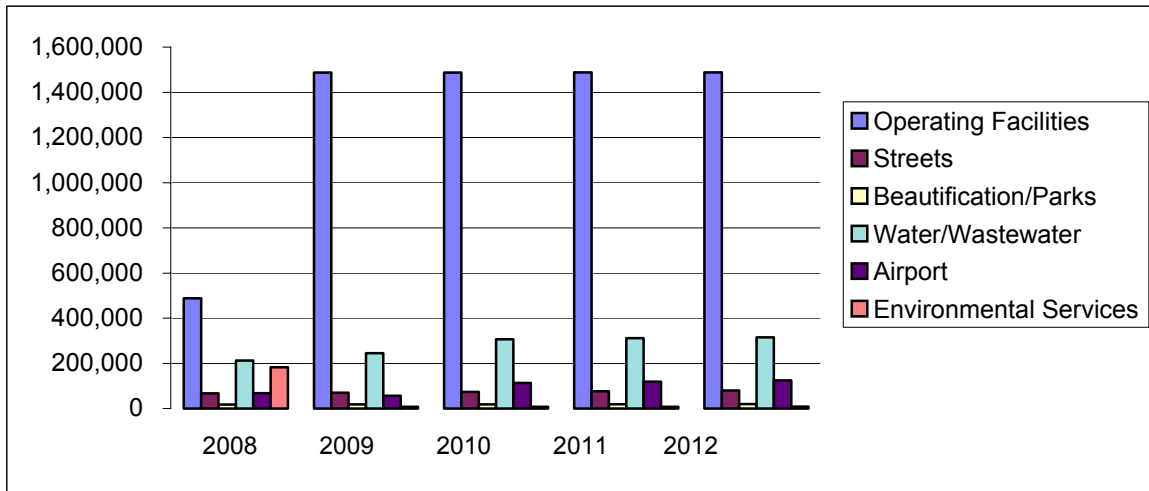
STORMWATER

1. **Rio De Flag Project:** City participation in Army corps of engineers flood control project to mitigate potential flood damage and facilitate redevelopment in central business district.
2. **Rio Parking Replacement:** Replacement of parking spaces lost to the Rio Project.
3. **Drainage Spot Improvement Program:** As the result of recent flooding citywide. Stormwater staff is proposing a spot improvement program to mitigate certain localized flooding problems.

OPERATING BUDGET IMPACT

The Capital Improvement Plan (CIP) identifies the costs required to construct City facilities and infrastructure. However, the completion of these projects creates effects in continuing costs that must be absorbed in the operating budget. These costs include new personnel, maintenance, and various utilities needs. As the City develops the Capital Improvement Plan (CIP), attempts are made to identify and plan for operating costs resulting from the projects undertaken.

The graph shows the additional costs estimated to impact the operating budget as a direct result of the projects in CIP. The graph depicts compounding increases in operating costs due to expected phasing in of projects.



Estimated Operating Costs Detail

When analyzing the fiscal impacts of the CIP, city staff invests considerable time in evaluating the necessary operating elements of each project. Staffing levels, including position classification, are analyzed and determined. Equipment needs and the cost of operations and maintenance are also looked at and estimated. Inflationary impacts are also factored into future operating costs.

The following table shows the operating impact by project type. A number of projects such as the Aquaplex are included in the costs below and will require funds for maintenance and operations.

PROJECT TYPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Operating Facilities	488,100	1,487,100	1,487,500	1,487,900	1,488,280
Streets	66,966	70,124	73,410	76,754	80,324
Beautification/Parks	17,622	18,147	18,693	19,206	19,831
Water/Wastewater	212,550	244,654	306,470	311,297	315,238
Airport	68,165	56,476	113,454	119,112	124,705
Environmental Services	182,420	7,643	7,872	8,108	8,351
TOTAL	1,035,823	1,884,144	2,007,399	2,022,377	2,036,729

**CITY OF FLAGSTAFF
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEARS 2008-2013**

	Budget 2006-2007	Estimate 2006-2007	Budget 2007-2008	Budget 2008-2009	Budget 2009-2010	Budget 2010-2011	Budget 2011-2012	Budget 2012-2013	Total Plan
Beginning Balance	-		-	-	-	-	-	-	-
Resources									
Debt	71,514,686	-	71,514,686	11,500,000	-	-	-	-	83,014,686
Grants	13,401,196	9,490,153	13,401,196	8,802,878	9,021,000	7,851,000	1,572,500	1,572,500	51,711,227
Pay-as-you-go	59,238,260	36,380,855	59,238,260	30,788,232	14,567,447	20,641,308	22,479,037	23,569,103	207,664,242
Total Resources	144,154,142	45,871,008	144,154,142	51,091,110	23,588,447	28,492,308	24,051,537	25,141,603	342,390,155
Expenditures									
General Government	26,889,422	8,904,183	56,720,549	18,941,554	8,400,000	10,400,000	1,900,000	400,000	105,666,286
Streets/Transportation	16,884,933	5,839,885	22,581,744	8,179,124	6,812,200	6,610,200	6,215,000	8,225,000	64,463,153
BBB	14,447,260	5,729,913	6,466,454	1,437,500	1,373,920	1,162,714	1,118,719	150,000	17,439,220
Utilities: Water	17,059,175	3,829,460	18,509,336	3,728,239	2,607,100	1,572,872	1,085,863	4,407,729	35,740,599
Utilities: Wastewater	14,924,203	5,701,324	21,233,309	10,125,493	2,025,227	2,756,522	2,106,400	2,668,874	46,617,149
Airport	9,570,010	9,201,430	11,206,518	7,579,200	1,140,000	5,690,000	11,335,555	9,005,000	55,157,703
Environmental Services	848,089	491,092	371,164	55,000	1,010,000	-	-	-	1,927,256
Stormwater Utility	7,835,899	6,173,721	7,065,068	1,045,000	220,000	300,000	290,000	285,000	15,378,789
Total Expenditures	108,458,991	45,871,008	144,154,142	51,091,110	23,588,447	28,492,308	24,051,537	25,141,603	342,390,155
Ending Balance	-	-	-	-	-	-	-	-	-

**CITY OF FLAGSTAFF
CAPITAL IMPROVEMENT PROGRAM LISTING
FISCAL YEARS 2008-2013**

	Budget 2006-2007	Estimate 2006-2007	Budget 2007-2008	Budget 2008-2009	Budget 2009-2010	Budget 2010-2011	Budget 2011-2012	Budget 2012-2013	Total Plan
General Government									
GENERAL FUND									
Facilities									
Redevelopment	3,221,053		-	400,000	400,000	400,000	400,000	400,000	2,000,000
			1,200,000	-	-	-	-	-	1,200,000
			-	-	-	-	-	-	-
General Fund Bond Fund									
Fire Stations	8,985,654	3,949,797	6,369,250	7,091,554	-	-	-	-	17,410,601
Aquaplex	7,856,295	2,765,476	13,296,908	-	-	-	-	-	16,062,384
FUTS/Open Space Acquisitions	1,422,321	46,768	1,360,225	-	1,500,000	-	1,500,000	-	4,406,993
USGS Office/Lab	1,000,680	4,455	580,600	10,450,000	-	-	-	-	11,035,055
USGS Misc Buildings	-	-	-	-	-	10,000,000	-	-	-
Business Incubator	3,364,919	218,999	3,802,287	-	-	-	-	-	4,021,286
Adult Center Renovation	1,038,500	1,079,600	-	-	-	-	-	-	1,079,600
Observatory Mesa		592	-	-	5,500,000	-	-	-	5,500,592
Parks Acquisition			-	1,000,000	1,000,000	-	-	-	2,000,000
Aspen At Sawmill	-	838,496	30,111,279	-	-	-	-	-	30,949,775
Real Estate Proceeds									-
Land Acquisition	-		-	-	-	-	-	-	-
									-
Total General Government	26,889,422	8,904,183	56,720,549	18,941,554	8,400,000	10,400,000	1,900,000	400,000	95,666,286

**CITY OF FLAGSTAFF
CAPITAL IMPROVEMENT PROGRAM LISTING
FISCAL YEARS 2008-2013**

	Budget 2006-2007	Estimate 2006-2007	Budget 2007-2008	Budget 2008-2009	Budget 2009-2010	Budget 2010-2011	Budget 2011-2012	Budget 2012-2013	Total Plan
Streets/Transportation									
Streets									
Cummings Street	82,932	63,555	-	-	-	-	-	-	63,555
Railhead 4th Leg at 89N	557,348	99,745	519,000	-	-	-	-	-	618,745
E. Route 66 - CC to Walnut	-	-	-	-	-	-	-	-	-
Minor Transportation Improvements	-	-	50,000	125,000	125,000	125,000	125,000	125,000	675,000
Curb, Gutter, Sidewalk	15,000	19,249	15,000	15,000	15,000	15,000	15,000	15,000	109,249
Overlay	1,915,724	1,166,599	2,854,265	2,075,000	2,125,000	2,125,000	2,275,000	2,525,000	15,145,864
Enterprise/Butler Reconstruction	-	-	-	-	-	-	-	-	-
Southside Traffic Improvements	300,000	169,815	355,000	-	-	-	-	-	524,815
Sunnyside	-	-	-	-	-	-	-	-	-
Sunnyside Phase III-B	-	15	-	-	-	-	-	-	15
Sunnyside Phase 4	1,439,282	449,825	1,835,837	-	-	-	-	-	2,285,662
Sunnyside Phase VI	-	-	-	965,000	900,000	-	-	-	1,865,000
Sunnyside Phase VII	-	-	-	-	-	-	-	850,000	850,000
Traffic Signal Modification	100,000	43,460	153,000	-	-	-	-	-	196,460
Bus Pullouts	137,510	586	-	180,000	-	-	-	-	180,586
Reserve for Improvements	50,000	20,000	50,000	50,000	50,000	50,000	50,000	50,000	320,000
Transportation									
4th Street Overpass	2,840	2,178,187	430,000	-	-	-	-	-	2,608,187
Misc Safe to School	160,496	98,791	177,432	-	-	200,000	200,000	200,000	876,223
Sidewalk Thomas School	-	-	-	-	-	-	-	-	-
Misc Bike/Ped	409,271	58,831	402,666	-	-	200,000	200,000	200,000	1,061,497
Country Club Drive	70,000	42,841	55,155	-	-	-	-	-	97,996
Transportation Planning & Programming	145,175	93,000	325,594	150,000	75,000	75,000	75,000	75,000	868,594
Empire Avenue Extension	-	113	-	-	-	-	-	-	113
Lone Tree Road Study	-	12,500	-	-	-	-	-	-	12,500
Huntington Drive Improvements	1,548,188	105,800	2,385,000	2,100,000	-	-	-	-	4,590,800
East Flagstaff Gateway	6,100,000	5,922	7,717,658	-	-	-	-	-	7,723,580
Beulah Blvd. Extension	554,000	583,120	554,520	525,800	497,200	468,600	-	-	2,629,240
Downtown Rail Crossing Modifications	662,785	103,115	863,311	-	-	-	-	-	966,426
Reserve for Improvements	25,000	10,727	25,000	25,000	25,000	25,000	25,000	25,000	160,727
Lake Mary Rd/FH 3	45,795	13,757	71,141	200,000	-	-	-	-	284,898
Butler Ave./4th Street Signal	237,807	243,413	23,482	-	-	-	-	-	266,895
I-40/Fourth St TI Planning Studies	50,000	1,331	-	-	-	-	-	-	1,331
Lone Tree Road Reconstruction	-	-	-	-	-	-	-	500,000	500,000
Commerce Ave. Paving	274,702	326	289,500	350,324	-	-	-	-	640,150
Preston Road Paving	95,559	291	102,000	125,000	-	-	-	-	227,291
Industrial Drive/Fanning Wash	470,064	35,724	225,000	-	-	-	-	760,000	1,020,724

	Budget 2006-2007	Estimate 2006-2007	Budget 2007-2008	Budget 2008-2009	Budget 2009-2010	Budget 2010-2011	Budget 2011-2012	Budget 2012-2013	Total Plan
Streets/Transportation (continued)									
Butler Ave Widening	552,570	27,570	293,360	1,043,000	3,000,000	2,000,000	-	-	6,363,930
Branden & Gabel Paving	49,662	2,653	298,500	-	-	-	-	-	301,153
West/Sixth Intersection	106,291	45,005	645,000	-	-	-	-	-	690,005
Industrial Drive-Fanning to Eagle Mtn Drive	726,932	63,699	1,344,823	-	-	-	-	-	1,408,522
East Flagstaff Improvement District	-	80,320	-	-	-	-	-	-	80,320
Steves Blvd Rail X-ing Study	-	-	160,000	-	-	-	-	-	160,000
Butler Ave/Conference Cntr Medians	-	-	360,500	-	-	-	-	-	-
New Traffic Signal PGM	-	-	-	250,000	-	250,000	-	250,000	750,000
No Name Street Paving	-	-	-	-	-	-	-	-	-
Thorpe Road Edge Improvements	-	-	-	-	-	-	-	-	-
Country Club/Oakmont	-	-	-	-	-	-	600,000	-	600,000
West Arrowhead Improvements	-	-	-	-	-	1,076,600	2,650,000	2,650,000	6,376,600
Total Streets/Transportation	16,884,933	5,839,885	22,581,744	8,179,124	6,812,200	6,610,200	6,215,000	8,225,000	64,102,653

CITY OF FLAGSTAFF
CAPITAL IMPROVEMENT PROGRAM LISTING
FISCAL YEARS 2008-2013

	Estimate 2006-2007	Budget 2007-2008	Budget 2008-2009	Budget 2009-2010	Budget 2010-2011	Budget 2011-2012	Budget 2012-2013	Total Plan
BBB								
Beautification								
Special Projects & Unprogrammed Work	50,000	50,000	50,000	50,000	50,000	50,000	50,000	350,000
Historic Facades	20,000	148,650	-	-	-	-	-	168,650
City Gateway Signs	-	80,000	-	-	-	-	-	80,000
Neon Corridor	-	210,000	-	-	-	-	-	210,000
Rt 66 East - CC to Mall Trail	-	507,866	-	-	-	681,219	-	1,189,085
US 89 Railroad to Snowflake	38,776	1,030,935	-	-	-	-	-	1,069,711
Redevelopment Opportunity	-	150,000	50,000	50,000	50,000	50,000	50,000	400,000
E Flag TI ADOT Corridor	618,041	-	-	-	-	-	-	618,041
Rio De Flag USACE Project Enhance	-	-	287,500	287,500	287,500	287,500	-	1,150,000
Rt 66 - South of the Tracks Screening	-	100,000	-	-	-	-	-	100,000
Woodlands/Beulah Medians	-	150,000	-	-	-	-	-	150,000
Beaver/SF Southside Plan Implementation	-	150,000	-	-	-	-	-	150,000
Rt 66 Northside - El Pueblo Motel	-	75,000	-	-	-	-	-	75,000
Special Projects & Unprogrammed Work	50,000	50,000	50,000	50,000	50,000	50,000	50,000	350,000
Right of Way & Open Space Opportunity	2,015	-	-	-	-	-	-	2,015
Signage Program	-	662,754	-	-	-	-	-	662,754
ATA - Rt 66 to McMillan Mesa	-	150,000	-	-	-	-	-	150,000
FUTS & ATA McMillan Trailhead	-	50,000	-	-	-	-	-	50,000
RIO North - Crescent to Observatory Mesa	111,603	202,611	-	-	-	-	-	314,214
Fort Valley (Sechrist to Fremont)	7,500	9,094	-	-	-	-	-	16,594
McMillan Mesa (Bridge)	302,578	-	-	-	-	-	-	302,578
E-Rio N to San Francisco	45,178	617,978	-	-	-	-	-	663,156
Santa Fe - West Village to Walnut BNSF	14,120	300,000	400,000	400,000	725,214	-	-	1,839,334
Santa Fe West - Walnut to Rio N - ADOT	10,599	300,000	500,000	536,420	-	-	-	1,347,019
Hospital Rim - Beaver to Ft Valley	-	100,000	100,000	-	-	-	-	200,000
Rio North - Blue Willow to Hwy 180	48,477	608,775	-	-	-	-	-	657,252
Co Club Trail - 66 to Cortland	-	270,385	-	-	-	-	-	270,385
Sixth Avenue Connector	-	258,920	-	-	-	-	-	258,920
Brannen Connector	-	36,850	-	-	-	-	-	36,850
Museum Connector	-	55,000	-	-	-	-	-	55,000
TOURISM								
Visitor Center Pavers	-	141,636	-	-	-	-	-	141,636
RECREATION								
Thorpe Park	4,411,026	-	-	-	-	-	-	4,411,026
Total BBB	5,729,913	6,466,454	1,437,500	1,373,920	1,162,714	1,118,719	150,000	17,439,220

**CITY OF FLAGSTAFF
CAPITAL IMPROVEMENT PROGRAM LISTING
FISCAL YEARS 2008-2013**

	Budget 2006-2007	Estimate 2006-2007	Budget 2007-2008	Budget 2008-2009	Budget 2009-2010	Budget 2010-2011	Budget 2011-2012	Budget 2012-2013	Total Plan
Water/Wastewater									
Water									
Purch of Property Rights-Watershed	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	140,000
Inner Basin Pipeline	401,000	-	401,000	-	-	-	-	-	401,000
Renovation of Chlorine Storage	193,125	193,126	-	-	-	-	-	-	193,126
Roof Replacement-Chlorine Storage	17,780	-	17,780	-	-	-	-	-	17,780
Waterline Relocations	10,626	3,000	303,684	-	-	-	-	-	306,684
27" Pipeline Replacement (LM to Town)	-	-	-	-	-	-	-	2,000,000	2,000,000
Sunnyside Improvements	2,927,993	629,965	3,622,636	-	-	-	-	1,431,307	5,683,908
Mohawk Dr Waterline	-	-	148,565	-	-	-	-	-	148,565
Elm Street Waterline	-	-	-	160,000	-	-	-	-	160,000
CC College/NAU Waterline	452,108	476,961	-	-	-	-	-	-	476,961
Ponderosa Trails to Airport W/L	-	-	-	422,000	-	-	-	-	422,000
Talkington/Lynn/Elizabeth Waterline	923,288	900,842	-	-	-	-	-	-	900,842
Benton/SF Alley/Elden Waterline	-	-	336,819	-	-	-	-	-	336,819
Franklin Waterline (Beaver/Lone Tree)	232,336	40,404	308,702	-	-	-	-	-	349,106
N. San Francisco Alley Waterline	-	-	-	63,654	-	-	-	-	63,654
Park Street Waterline (Santa Fe/Dale)	-	-	-	275,649	-	-	-	-	275,649
Aspen Waterline (Sitgreaves/Aztec)	-	-	-	275,649	-	-	-	-	275,649
RFP/Turquoise Waterline	-	-	-	-	1,450,000	-	-	-	1,450,000
Beaver Street WL (Phoenix/Dupont)	-	-	-	-	-	275,649	-	-	275,649
Pinal/Papago Alley Waterline	-	-	-	-	-	136,023	-	-	136,023
SCADA Reserve	125,400	-	129,000	-	-	141,200	-	-	149,800
Tombstone Ave/Alley Waterline	-	-	-	-	-	-	159,135	318,270	477,405
Walapai Dr Alley Waterline	-	-	-	-	-	-	145,400	129,772	129,772
Thomas Park Waterline	-	-	-	-	-	-	-	186,872	186,872
Town Well #5	110,000	799,755	75,000	-	-	-	-	171,708	171,708
East Reservoir Demolition	-	2,000	-	-	-	-	-	-	2,000
Railroad Springs Reservoir	507,454	-	500,000	-	-	-	-	-	500,000
Water Production Wells	3,003,000	400,000	4,500,000	2,000,000	1,000,000	-	-	-	7,900,000
Woody Mtn Arsenic Removal	-	-	-	-	-	-	-	-	-
LM Wellfield-LM#2 12" Pipeline	389,365	-	-	378,187	-	-	-	-	378,187
LTESWTR Evaluation	60,000	60,000	-	-	-	-	-	-	60,000
Gas Chromatograph	-	-	-	-	-	-	346,058	-	346,058
Flocculator Drive Assemblies	-	-	-	-	-	-	415,270	-	415,270
Clarifier Drive Assemblies	-	-	-	-	-	-	-	-	-
Solar Bees	100,000	84,201	-	-	-	-	-	-	84,201
Future Water Rights	7,114,700	38,164	7,181,800	-	-	-	-	-	7,219,964
LM Well #7 Bldg and Power	200,000	20,000	280,000	-	-	-	-	-	300,000
LM USGS Survey	161,000	161,000	-	-	-	-	-	-	161,000
Chlorine Dioxide	110,000	-	610,000	-	-	-	-	-	610,000
Water System Optimization	-	-	74,350	-	-	-	-	-	74,350
Cheshire Tank Upgrade	-	-	-	-	-	1,000,000	-	-	1,000,000
Reserve for Improvements	-	42	-	-	-	-	-	-	42
TOTAL WATER	17,059,175	3,829,460	18,509,336	3,728,239	2,607,100	1,572,872	1,085,863	4,407,729	35,740,599
Wastewater									
Wildcat Crackseal	32,174	-	32,174	-	-	-	-	-	32,174
Primary Tank Pipe Hinge-WC	60,000	-	-	-	-	-	-	-	-
WW Plant Expansion	-	-	-	-	-	-	-	1,159,274	1,159,274
WC Treatment Upgrade/Rec Conn	12,000,000	5,213,060	15,000,000	7,635,284	-	-	-	-	27,848,344
Replacement Dredge	-	-	-	184,325	-	-	-	-	184,325
Rio Plant Clear/Skim Modifier	-	-	-	-	-	-	-	-	-
Wildcat Digester Pipe Replace	115,928	-	-	-	-	-	-	-	-
Wildcat Primary rebuild	374,427	-	-	-	-	-	-	-	-

Water/Wastewater (continued)
Wastewater

	Budget 2006-2007	Estimate 2006-2007	Budget 2007-2008	Budget 2008-2009	Budget 2009-2010	Budget 2010-2011	Budget 2011-2012	Budget 2012-2013	Total Plan
Wildcat Septage Treatment	316,650	-	-	-	-	-	-	-	-
Wildcat Primary Clarifier Coating	173,891	-	-	-	-	-	-	-	-
Wildcat Piping Replacement	-	-	-	-	-	-	-	-	-
Wildcat Blast and Mortar Wash	-	-	-	144,908	-	-	-	-	144,908
Rio Plant SCADA	-	-	-	-	159,135	-	-	-	159,135
Rio Plant Chipseal	-	-	-	28,981	-	-	-	-	28,981
Wildcat Crackseal & SSBs	-	-	-	-	-	40,000	-	-	40,000
Coat Wildcat Digestors	-	-	-	-	-	-	-	-	-
Wildcat Crackseal	-	-	-	57,289	-	-	-	-	57,289
Paint Buffalo Park Reservoir	-	-	-	-	-	-	-	-	-
Expand Reclaimed System	-	-	-	-	-	-	-	-	-
Reclaimed Storage	-	-	-	-	-	-	-	-	-
Wildcat Landscaping	-	-	-	-	-	-	-	-	-
Primary Pump Station Replace	-	-	-	-	-	-	-	-	-
Picture Canyon	150,000	5,650	307,560	-	-	-	-	-	313,210
Grease Treatment	400,000	-	-	-	-	-	-	-	-
Solar Bees	50,000	46,160	-	-	-	-	-	-	46,160
Wildcat Upgrade (Non-Bond)	-	-	803,720	500,000	-	-	-	-	1,303,720
Rio Clarifier Concrete Repairs	-	-	75,000	-	-	-	-	-	-
Co-Generation Equipment	-	-	2,000,000	-	-	-	-	-	2,000,000
Plasma Linear Recycler	-	-	800,000	-	-	-	-	-	-
Mail Infrastructure	-	-	-	-	-	-	-	-	-
SCA Reclaim/Sewer	-	-	-	-	-	-	-	-	-
Xeriscape Projects	50,000	30,000	-	-	-	-	-	-	30,000
Arrowhead/Mt. View Sewer	-	-	-	-	-	-	-	-	-
Reclaim Hydrants	130,000	-	25,000	-	-	-	-	-	25,000
Walgreens Sewer Replacement	268,072	338,170	-	-	-	-	-	-	338,170
Huntington/Old Pit Sewer Upsize	303,544	45,721	419,646	-	-	-	-	-	465,367
Rio Outfall	-	-	-	700,000	-	700,000	-	-	1,400,000
Continental Outfall Sewer	237,717	12,844	363,117	-	-	-	-	-	375,961
Mike's Pike Sewer	-	-	-	-	201,713	-	-	-	201,713
Terrace/Birch Sewer	-	-	-	196,752	312,930	-	-	-	509,682
Lower Greenlaw Sewer	-	-	-	280,554	-	-	-	-	280,554
Phoenix Sewer (Beaver/SF)	-	-	-	-	134,766	-	-	-	134,766
South Beaver Street Sewer	-	-	-	-	142,034	-	-	-	142,034
Upper Greenlaw Phase II	-	-	-	-	674,349	-	-	-	674,349
West Side Interceptor Improvements	-	-	100,000	-	-	-	-	-	100,000
Bushmaster Reclaim Line	-	-	342,092	300,000	300,000	-	-	-	942,092
Clay Avenue Wash Detention Basin	-	-	150,000	-	-	-	-	-	150,000
McMillan Mesa Sewer Upsize	-	-	50,000	-	-	-	-	-	50,000
Mall Reclaim Booster	-	-	300,000	-	-	-	-	-	300,000
Reclaim Storage	-	-	-	-	-	-	2,000,000	-	2,000,000
Expand Reclaim System	-	-	-	-	-	-	-	1,000,000	1,000,000
Circle View Sewer	-	-	-	-	-	270,714	-	-	270,714
San Francisco Sewer Replace	-	-	-	-	-	105,494	-	-	105,494
Hillside Sewer Replacement	-	-	-	-	-	98,537	-	-	98,537
Cherry Hill Sewer Replacement	-	-	-	-	-	-	-	400,000	400,000
N Sunnyside Sewer Replacement	-	-	-	-	-	1,153,477	-	-	1,153,477
Butler/Ellery Sewer Replacement	-	-	-	-	-	285,000	-	-	285,000
Buffalo Pk Tk Reserve	170,000	-	370,000	-	-	-	-	-	370,000
Total Wastewater	14,924,203	5,701,324	21,233,309	10,125,493	2,025,227	2,756,522	2,106,400	2,668,874	46,617,149
TOTAL WATER AND WASTEWATER	31,983,378	9,530,784	39,742,645	13,853,732	4,632,327	4,329,394	3,192,263	7,076,603	82,357,748

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FISCAL YEARS 2008-2013**

	Budget 2006-2007	Estimate 2006-2007	Budget 2007-2008	Budget 2008-2009	Budget 2009-2010	Budget 2010-2011	Budget 2011-2012	Budget 2012-2013	Total Plan
Airport									
Land Acquisition	-	-	-	-	1,140,000	1,140,000	-	-	2,280,000
West Hangar Area	-	168	-	-	-	-	-	-	168
Taxilane Reconstruct	-	-	-	-	-	4,550,000	-	-	4,550,000
East Parallel Taxiway South	-	-	-	-	-	-	8,320,000	-	8,320,000
East Parallel Taxiway North	-	-	-	-	-	-	1,360,000	7,350,000	8,710,000
Grnd Transp JWP/Pulliam Widening	836,256	895,032	-	-	-	-	-	-	895,032
Design/Constr ARFF	13,159	909	16,936	-	-	-	-	-	17,845
Safety Area Rehab RW3	-	-	-	-	-	-	-	-	-
Runway Extension	7,100,000	7,798,167	11,173,459	-	-	-	-	-	18,971,626
Perimeter Road Construction	960,000	-	-	7,579,200	-	-	-	-	7,579,200
Aircraft Washrack	440,726	315,679	3,780	-	-	-	-	-	319,459
Pavement Maintenance	-	-	-	-	-	-	-	-	-
Future Projects - ADOT	-	-	-	-	-	-	555,555	555,000	1,110,555
Future Projects - FAA	-	-	-	-	-	-	1,100,000	1,100,000	2,200,000
Echo Foxtrot Drainage	219,869	191,475	12,343	-	-	-	-	-	203,818
TOTAL AIRPORT	9,570,010	9,201,430	11,206,518	7,579,200	1,140,000	5,690,000	11,335,555	9,005,000	55,157,703

**CITY OF FLAGSTAFF
CAPITAL IMPROVEMENT PROGRAM LISTING
FISCAL YEARS 2008-2013**

	Budget 2006-2007	Estimate 2006-2007	Budget 2007-2008	Budget 2008-2009	Budget 2009-2010	Budget 2010-2011	Budget 2011-2012	Budget 2012-2013	Total Plan
Environmental Services									
Office Building Improvements	187,452	619	-	-	-	-	-	-	619
Maintenance Building - Project #414800	485,473	485,473	175,000	-	-	-	-	-	660,473
Biodiesel Pumping Station	14,000	-	14,000	-	-	-	-	-	14,000
Cinderlake Landfill Residential Dropoff	81,164	-	81,164	-	750,000	-	-	-	831,164
Cinderlake Landfill Building	-	-	-	-	10,000	-	-	-	10,000
Road Extension	5,000	5,000	13,000	55,000	-	-	-	-	73,000
Sindair Pit Closure	-	-	8,000	-	-	-	-	-	8,000
Landfill Site Improvements	-	-	-	-	250,000	-	-	-	250,000
Fueling Station-Project #414501	80,000	-	80,000	-	-	-	-	-	80,000
Total Environmental Services	853,089	491,092	371,164	55,000	1,010,000	-	-	-	1,927,256

**CITY OF FLAGSTAFF
CAPITAL IMPROVEMENT PROGRAM LISTING
FISCAL YEARS 2008-2013**

	Budget 2006-2007	Estimate 2006-2007	Budget 2007-2008	Budget 2008-2009	Budget 2009-2010	Budget 2010-2011	Budget 2011-2012	Budget 2012-2013	Total Plan
Stormwater Utility									
6th Avenue Detention	5,000	136,337	-	-	-	-	-	-	136,337
Izabel Affordable Hsg Drainage	20,000	20,000	-	-	-	-	-	-	20,000
Drainage Spot Improvement	250,000	120,000	340,000	145,000	220,000	300,000	290,000	285,000	1,700,000
Rio De Flag	6,360,899	5,897,384	5,975,068	450,000	-	-	-	-	12,322,452
Rio Parking Replacement	1,200,000	-	750,000	450,000	-	-	-	-	1,200,000
Total Stormwater Utility	7,835,899	6,173,721	7,065,068	1,045,000	220,000	300,000	290,000	285,000	15,378,789

FINANCING THE CAPITAL PLAN

The major sources of financing capital improvements in the upcoming fiscal year are:

Operating Funds	41.1%
Debt Financing	49.6%
Grants	9.3%

The rating agencies (Standard and Poors' Corp. and Moody Investors, Inc.) view 15% from operating funds as highly favorable. The City currently is financing 41.1% of its CIP out of operating funds. However, because of large funding requirements, debt financing still continues to be the major source of financing for capital improvements. A brief description of the major types of financing available and limitations as to use is presented below.

GENERAL OBLIGATION (G.O.) BONDS

Bonds issued as general obligations of the City are secured by the full faith and credit of the City through its power to tax. In order for bonds to be issued, voter authorization must be obtained. Debt service (payment of principal and interest) is to be paid from the proceeds of ad valorem taxes, i.e., property taxes. The Arizona Constitution and State Statutes limit the indebtedness that a jurisdiction may incur by the type of project constructed. The City can issue G.O. bonds up to 20% of the secondary assessed valuation for projects involving water, sewer, artificial lighting, parks, open space, and recreational facilities. For all other general-purpose improvements, the City may issue up to 6% of its secondary assessed valuation. In 2006 voters approved a change to the calculation of municipal debt capacity, allowing cities to place projects concerning public safety, law enforcement, fire and emergency services, as well as street and transportation facilities under the 20% assessed valuation debt cap. The city has elected to use this option. \$44.5 million is outstanding on July 1, 2007, and the City has \$44.4 million in available capacity at the 6% debt margin and \$106.2 million in available capacity at the 20% debt margin as of July 1, 2007.

HIGHWAY USER REVENUE (HURF) BOND

The State distributes a share of the motor vehicle fuel tax to cities based partially on population (50% of allocation) and partially on jurisdiction of origin. This special revenue source can only be used for maintenance or construction of streets and highways. Special revenue bonds can be issued for construction of street projects, with the gas tax revenues pledged as a source of debt repayment. The annual total debt service, both principal and interest, cannot exceed 50% of the HURF distribution received for the most recent twelve month period by the City.

JUNIOR LIEN BONDS PAYABLE FROM HIGHWAY USER TAX REVENUES

In order for the City to issue junior lien bonds, the City must have received Highway Users Tax Revenues in the twelve months preceding the issuance of the bonds in an amount equal to 1.5 times the highest annual debt service requirements (principal and interest) on all HURF bonds outstanding. Additionally, if coverage is not at least two times the highest debt service requirements, then the proposed bonds must bear a rating at the time of the issuance of "A" or better by one of the nationally recognized rating agencies. The City issued \$5.6 million of junior lien bonds in FY 1993 and \$5.5 million is outstanding as of July 1, 2007. The City may issue any combination of junior and senior lien bonds as long as the coverage requirements are satisfied. Approximately \$48.2 million in capacity is currently available in junior lien bonds or as senior lien bonds.

WATER AND SEWER REVENUE BONDS

In addition to water/sewer G.O. bonds, the City can sell bonds that pledge utility revenues. Debt service requirements are paid from the net revenue derived by the City from the operations of its water and sewer system after provision has been made for the payment from such revenues of the reasonable and necessary expenses of the operation and maintenance of such systems. Therefore, there is no legal limitation on indebtedness that can be incurred; rather, there is only the practical limitations imposed by what the utility rate structures will support.

The \$40.7 million authorized by voters in November 1990 can be either G.O. bonds or revenue bonds. G.O. bonds accounted for \$33.9 million of the issuance, with \$13.3 million outstanding at July 1, 2007. The \$6.8 million remaining authorization was sold in FY 2003 through the Water Infrastructure Financing Authority (WIFA), with \$5.5 millions outstanding at July 1, 2007. The City is pledging the revenue of its water and wastewater system.

SPECIAL IMPROVEMENT/ASSESSMENT DISTRICTS

Special improvements/assessments are a means of financing services or capital improvements that benefit specific property owners more than the general public. Majority consent must be obtained from the property owners within the designated geographic assessment district. These property owners are then levied a supplemental property tax assessment for their share of the costs of the improvements. The City is currently assessing one district with a second expected to be completed by July 1, 2007.

MUNICIPAL FACILITIES CORPORATION (MFC) BONDS

The Flagstaff Municipal Facilities Corporation, Inc. (MFC) is a not for profit corporation over which the City exercises significant oversight authority. It was formed to assist the City in acquiring land and constructing improvements thereon, constructing and acquiring improvements upon land owned by the City, and in any other way incurring expenses to improve the use of presently owned facilities, or as they may be expanded in the future. The City Charter requires that to construct projects, with the exception of utilities, public safety and street facilities in excess of \$1 million require voter approval. The \$1 million limit is adjusted annually by the consumer price index at July 1 of each year. The estimated amount July 1, 2007 is \$2 million.

The Corporation finances various projects for the benefit of the City by issuing MFC bonds. Bonds may be issued without voter approval and without limitation as to interest rate or amount. The City enters into a rental lease agreement with the corporation sufficient to service the debt on the MFC bonds. The bonds are made marketable by assuring, prior to entering into any lease agreement with the MFC, the City will maintain an excise, transaction privilege, and franchise tax base at least three times the maximum annual debt service.

Most municipalities in Arizona have utilized this method of financing to construct major public projects such as municipal complexes, civic centers, and sports complexes. In September 1997, voters approved \$4.7 million in MFC Bonds for the construction of a facility to be leased by USGS. The City issued these bonds in FY 2001 and \$3.3 million is still outstanding. In May 2000, the City received voter authorization to issue \$25 million in bonds for the construction of an overpass at 4th Street. The City issued these bonds in FY 2004, and \$21.0 million is still outstanding.

CERTIFICATES OF PARTICIPATION

This type of financing is often used for lease purchases and is very similar to bond financing. An official statement for the certificates is prepared, which very closely resembles bond-offering statements. Proceeds from the certificates are remitted through a trust and per the lease agreement to the lessor. Lease payments are made to the trustee who then remits the appropriate funds to the certificate holders. Additionally, the trust holds an assignment agreement with the lessor to protect the investors. Certificates of Participation are often brokered through private placements to hold down issuance costs.

LEASE FINANCING

Under this type of debt financing, a governmental entity enters into a contractual arrangement with the issuer to construct or otherwise acquire facilities and/or

equipment that is needed by the entity. Ordinarily, all operation and maintenance costs are the responsibility of the lessee (borrower).

The lease terms are generally structured such that the rental payments are sufficient to meet debt service costs as well as any administrative expenses. Usually a reserve fund is set-aside at inception as security to obtain a competitive interest rate.

Typically, lease financing is used for acquisition of major capital equipment, e.g., computer systems, fire apparatus, which are very expensive and have a useful life greater than five years but typically are not expected to have a useful life as long as the terms of bonds issued.

GRANTS

Grants are contributions of cash or other assets from another governmental entity to be used or expended for a specified purpose, activity, or facility. Grants can be either capital grants or operating grants. Capital grants are for the acquisition or construction of fixed assets and usually require some local effort match. All other grants are considered operating grants. Grants have specific compliance requirements including prescribing the activities allowed and not allowed, eligibility requirements, matching level of effort or earmarking requirements, reporting requirements, and special provisions to be taken into consideration.

The current expansion at Pulliam Airport is being financed with proceeds from the sale of airport property and ADOT and FAA grants. Major funding for the City's various affordable housing programs is provided through HOME and Community Development Block grants. The City has also received major funding for a streetscape project under the ISTEA (Intermodal Surface Transportation Efficiency) grant.

Block Grant Programs: The Federal government distributes grant funds under eight omnibus block grant programs. With the 1995 Census, HUD designated Flagstaff as an Entitlement Community. This designation allows the City to receive funding directly from HUD. These funds will be used primarily for low income housing repair and construction and infrastructure in low-income neighborhoods.

INTERGOVERNMENTAL AGREEMENTS (IGA)

Infrastructure needs may, at times, overlap different jurisdictional boundaries. Jurisdictions then often enter into an IGA for the construction and proportionally shared payment of the project. One jurisdiction will act as primary lead agent for project management purposes. The Transportation Regional Plan and Storm Drainage Master Plan, in particular, may often require coordinated efforts between the City, Arizona Department of Transportation (ADOT) and Coconino County.

STATE REVOLVING LOAN FUND

Arizona has established a revolving fund empowered to accept Federal capitalization grants for publicly owned wastewater treatment projects pursuant to the Federal Water Pollution Control Act and Water Quality Act. In order to qualify for the Federal monies, the State must match a 20% contribution into the fund. The WIFA that issues bonds that are then lent to different governmental entities to finance projects manages Arizona's fund. Projects are submitted to WIFA for review, and prioritization. Based on this compilation, projects are then eligible for funding. The City previously received a \$6 million loan from these funds for the reclaimed water distribution system. The WIFA board approved an additional loan of \$6.8 million in water improvements. The City has applied for funding on the May 18 capital project ballot items.

Another loan program available through the State is the Arizona State Transportation Board's Airport Revolving Loan Program. The loans are provided for airport-related construction projects not eligible for federal funding or under other programs and are designed to improve airport self-sufficiency. The City received a \$600,000 loan from these funds for the construction of an additional hangar.

PAY AS YOU GO FINANCING

Projects funded on a pay as you go basis derive their financing from current revenue streams or prior savings that have been kept in fund balance. This method of financing eliminates the need for borrowing and thereby preserves debt capacity for other purposes. Costs are lower because non-debt financing does not incur interest costs. The major drawbacks of pay as you go financing include inadequacy of funds available (taxes, reserves); erratic impact on rate structures (water/sewer rates); legislative approval (formation of improvement district); and political difficulties (impact fees or other exactions).

The City is currently funding 34.6% of capital improvements on a pay as you go basis. Capital improvements that are considered ongoing improvements and maintenance required expenditures are built into the rate structure of the two enterprise funds (Utilities and Environmental Services). Additionally, the City has sinking reserve funds for landfill closure.

